	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Debentures										
Debentures - General Capital Projects										
1056 - Intersection Improvements	0	300,000	0	990,000	0	0	0	0	0	0
1058 - Street Construction (New)	2,500,000	0	704,612	0	0	0	0	0	0	0
12 - Street Reconstruction	0	0	0	500,000	0	0	1,259,000	1,100,000	4,200,000	0
Total: Debentures - General Capital Projects	2,500,000	300,000	704,612	1,490,000	0	0	1,259,000	1,100,000	4,200,000	0
Debentures - Utility Capital Projects										
1115 - Wastewater Sewers (New)	0	0	10,000,000	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	13,000,000	34,000,000	12,500,000	4,000,000	0	0	0	0	0	0
282 - Watermain Replacements	0	350,000	0	0	0	0	0	0	0	0
Total: Debentures - Utility Capital Projects	13,000,000	34,350,000	22,500,000	4,000,000	0	0	0	0	0	0
Total Debentures	15,500,000	34,650,000	23,204,612	5,490,000	0	0	1,259,000	1,100,000	4,200,000	0
Other Income										
Recoveries Other										
169 - Centennial Auditorium	0	130,395	25,000	25,000	193,000	0	0	0	0	0
Total: Recoveries Other	0	130,395	25,000	25,000	193,000	0	0	0	0	0
Recoveries Federal										
104 - Airside Improvements	0	11,875,000	39,000	0	0	0	0	0	0	0
1063 - Transit System Equipment	295,597	87,500	32,350	23,600	145,218	0	0	0	0	0
1067 - Flood Protection	958,180	0	0	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	2,100,000	31,000,000	12,500,000	4,000,000	0	0	0	0	0	0
158 - Airport Equipment	568,100	20,000	100,000	0	0	350,000	0	0	0	0
169 - Centennial Auditorium	0	160,486	0	0	0	0	0	0	0	0
892 - Airport Building and Grounds	682,116	0	0	0	0	0	0	0	0	0
910 - Transit Equipment Replacement	211,000	0	0	1,029,000	213,283	0	0	0	0	0
Total: Recoveries Federal	4,814,993	43,142,986	12,671,350	5,052,600	358,501	350,000	0	0	0	0
Recoveries Provincial										
1063 - Transit System Equipment	149,305	58,328	21,565	15,732	96,802	91,658	138,779	148,785	161,187	141,653
1067 - Flood Protection	402,831	0	0	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	925,000	31,000,000	12,500,000	4,000,000	0	0	0	0	0	0
169 - Centennial Auditorium	0	80,243	0	0	0	0	0	0	0	0
892 - Airport Building and Grounds	682,116	0	0	0	0	0	0	0	0	0
910 - Transit Equipment Replacement	140,653	0	0	685,931	933,240	499,950	0	0	273,306	0
Total: Recoveries Provincial	2,299,905	31,138,571	12,521,565	4,701,663	1,030,042	591,608	138,779	148,785	434,493	141,653
Total: Other Income	7,114,898	74,411,952	25,217,915	9,779,263	1,581,543	941,608	138,779	148,785	434,493	141,653

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Reserves										
Airport Reserve (1507)										
104 - Airside Improvements	50,000	60,000	60,000	90,000	90,000	0	0	0	0	0
1221 - Building Condition Assessments	40,000	0	0	0	0	0	0	0	0	0
158 - Airport Equipment	30,000	0	0	0	0	0	0	0	0	0
892 - Airport Building and Grounds	762,118	0	0	0	0	0	0	0	0	0
Total: Airport Reserve (1507)	882,118	60,000	60,000	90,000	90,000	0	0	0	0	0
Airport Improvement Reserve (1535)										
104 - Airside Improvements	95,000	625,000	0	39,000	0	158,400	0	0	0	0
158 - Airport Equipment	327,900	0	0	0	150,000	0	0	0	0	0
892 - Airport Building and Grounds	90,000	20,000	12,000	0	0	0	0	0	0	0
Total: Airport Improvement Reserve (1535)	512,900	645,000	12,000	39,000	150,000	158,400	0	0	0	0
Ambulance Reserve (1514)										
387 - Ambulance Equipment	0	3,500	0	0	3,500	0	0	3,500	0	0
Total: Ambulance Reserve (1514)	0	3,500	0	0	3,500	0	0	3,500	0	0
Andrews Field Reserve (1540)										
697 - Recreation System Development & Upgrades	70,000	0	0	0	0	0	0	0	0	0 0
Total: Andrews Field Reserve (1540)	70,000	0	0	0	0	0	0	0	0	0
ARM Building Reserve (1547)										
1104 - 638 Princess Avenue	30,000	0	0	0	0	0	0	0	0	0
1221 - Building Condition Assessments	12,500	50,000	0	0	0	0	0	0	0	0
Total: ARM Building Reserve (1547)	42,500	50,000	0	0	0	0	0	0	0	0
Capital Development Reserve (1520)										
1056 - Intersection Improvements	0	0	0	190,000	0	0	0	0	0	0
1107 - Construction Support Equipment	37,000	45,000	0	15,000	10,000	5,000	10,000	40,000	0	5,000
1213 - Infrastructure Condition Assessments	50,000	0	0	0	110,000	100,000	0	120,000	0	115,000
1223 - Downtown Improvements	100,000	0	0	0	0	0	0	0	0	0
166 - Cemetery Expansion	0	0	0	0	0	0	2,200,000	0	0	0
828 - Infrastructure (East of ACC North Hill Site)	0	0	0	0	0	0	0	0	0	1,123,185
Total: Capital Development Reserve (1520)	187,000	45,000	0	205,000	120,000	105,000	2,210,000	160,000	0	1,243,185

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Centennial Auditorium Reserve (1524)										
169 - Centennial Auditorium	0	30,090	25,000	25,000	25,000	0	0	0	0	0
Total: Centennial Auditorium Reserve (1524)	0	30,090	25,000	25,000	25,000	0	0	0	0	0
Civic Services Complex Reserve (1533)										
1221 - Building Condition Assessments	62,500	0	0	0	0	0	0	0	0	0
291 - Civic Services Complex	55,000	25,000	18,000	0	0	500,000	0	0	0	0
Total: Civic Services Complex Reserve (1533)	117,500	25,000	18,000	0	0	500,000	0	0	0	0
Clare Avenue Reserve (1556)										
1058 - Street Construction (New)	0	0	295,388	0	0	0	0	0	0	0
Total: Clare Avenue Reserve (1556)	0	0	295,388	0	0	0	0	0	0	0
Diking & Flood Control Reserve (1523)										
1067 - Flood Protection	721,989	0	0	0	0	0	0	0	0	0
Total: Diking & Flood Control Reserve (1523)	721,989	0	0	0	0	0	0	0	0	0
Disposal Site Sanitation Reserve (1544)										
1221 - Building Condition Assessments	40,000	0	0	0	0	0	0	0	0	0
165 - Landfill Site Development	901,500	340,000	525,000	350,000	495,000	925,000	640,000	375,000	725,000	925,000
Total: Disposal Site Sanitation Reserve (1544)	941,500	340,000	525,000	350,000	495,000	925,000	640,000	375,000	725,000	925,000
E-911 Equipment Reserve (1513)										
219 - Communications Centre Equipment	150,000	250,000	0	225,000	22,500	0	100,000	0	0	0
275 - E-911 Centre Furnishings	0	25,000	5,000	0	0	9,500	0	0	0	0
Total: E-911 Equipment Reserve (1513)	150,000	275,000	5,000	225,000	22,500	9,500	100,000	0	0	0
Fire Fighting Equipment Reserve (1518)										
1023 - Fire Equipment Replacement & Maintenance	0	320,000	0	40,000	0	0	15,000	75,000	55,000	15,000
1025 - Fire Administration Technology Upgrades	0	15,000	15,000	0	15,000	0	0	15,000	15,000	0
1028 - Fire Hall #3	0	0	0	0	0	0	0	0	0	800,000
348 - Radio Network	190,000	0	0	0	0	0	0	0	0	0
Total: Fire Fighting Equipment Reserve (1518)	190,000	335,000	15,000	40,000	15,000	0	15,000	90,000	70,000	815,000
Fire Vehicles Reserve (1554)										
320 - Fire Vehicle Replacements	1,700,000	55,000	100,000	138,500	0	772,000	69,000	81,000	0	155,000
Total: Fire Vehicles Reserve (1554)	1,700,000	55,000	100,000	138,500	0	772,000	69,000	81,000	0	155,000

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Gas Tax Reserve (1559)										
1035 - Trail System Expansion	215,000	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000	150,000
1057 - Sidewalks (New)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
1058 - Street Construction (New)	1,450,000	700,000	700,000	0	0	0	0	0	0	0
12 - Street Reconstruction	0	0	0	0	0	0	1,841,000	0	0	0
Total: Gas Tax Reserve (1559)	1,865,000	1,000,000	1,000,000	300,000	300,000	350,000	2,191,000	350,000	350,000	350,000
Gas Tax Transit (1558)										
1063 - Transit System Equipment	424,515	0	0	0	0	0	0	0	1,000,000	0
910 - Transit Equipment Replacement	0	535,000	483,000	1,350,000	130,000	1,290,000	140,000	95,000	200,000	220,000
Total: Gas Tax Transit (1558)	424,515	535,000	483,000	1,350,000	130,000	1,290,000	140,000	95,000	1,200,000	220,000
Library Arts Building Reserve (1526)										
458 - Library / Arts Building	176,500	27,000	40,000	37,100	171,000	165,500	216,000	115,000	0	0
Total: Library Arts Building Reserve (1526)	176,500	27,000	40,000	37,100	171,000	165,500	216,000	115,000	0	0
Machinery & Equipment Reserve (1508)										
124 - Off Road Equipment	2,592,540	2,030,000	1,277,000	1,640,000	1,617,763	767,000	2,258,000	2,043,000	3,193,943	943,000
158 - Airport Equipment	48,000	0	0	0	0	0	0	0	0	0
199 - Garage Equipment	22,000	17,000	23,000	27,000	20,000	26,000	37,000	33,000	29,000	75,000
341 - Vehicles - Greater than 1 ton	3,889,900	1,802,000	739,000	716,000	414,000	674,000	5,616,000	1,519,000	886,000	265,000
606 - Vehicles - 1 ton and less	0	193,000	0	690,000	550,000	871,000	200,000	250,000	167,000	597,000
847 - Equipment Attachments	0	0	0	24,000	12,000	12,000	24,000	0	0	0
896 - Fleet Additions	0	0	60,000	0	0	0	0	0	0	0
Total: Machinery & Equipment Reserve (1508)	6,552,440	4,042,000	2,099,000	3,097,000	2,613,763	2,350,000	8,135,000	3,845,000	4,275,943	1,880,000
Municipal Building Reserve (1504)										
1221 - Building Condition Assessments	62,500	40,000	0	0	0	0	0	0	0	0
Total: Municipal Building Reserve (1504)	62,500	40,000	0	0	0	0	0	0	0	0
Municipal Bldg Maintenance Reserve (1536)										
290 - City Hall	25,000	46,500	35,000	0	0	0	0	0	0	0
Total: Municipal Bldg Maintenance Reserve (1536)	25,000	46,500	35,000	0	0	0	0	0	0	0
Office Equipment Reserve (1506)										
444 - City Council - Furniture and Equipment	16,000	15,000	0	0	0	10,000	0	0	0	0
487 - Legislative Services Office Equipment	5,000	0	0	0	20,000	0	0	0	0	0
Total: Office Equipment Reserve (1506)	21,000	15,000	0	0	20,000	10,000	0	0	0	0

_	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Parks Reserve (1537)										
1038 - Greenspace Development	330,000	375,000	450,000	450,000	350,000	300,000	325,000	425,000	250,000	250,000
1219 - River Corridor	310,000	200,000	200,000	0	75,000	100,000	0	0	0	0
697 - Recreation System Development and Upgrades	95,000	150,000	50,000	375,000	50,000	0	25,000	0	0	0
Total: Parks Reserve (1537)	735,000	725,000	700,000	825,000	475,000	400,000	350,000	425,000	250,000	250,000
Police Equipment Reserve (1500)										
1051 - Police Equipment	233,945	217,200	313,200	145,000	259,600	346,000	79,500	266,100	266,700	277,400
219 - Communications Centre Equipment	150,000	250,000	0	225,000	22,500	0	100,000	0	0	0
275 - E-911 Centre Furnishings	0	25,000	5,000	0	0	9,500	0	0	0	0
348 - Radio Network	600,000	0	0	0	0	0	0	0	0	0
498 - Police Fleet Additions	30,000	0	0	90,000	0	0	0	0	0	0
621 - Police Service Dog & Training	0	42,000	0	0	0	45,000	0	0	0	48,000
822 - Server Upgrades and Replacements	0	100,000	0	0	0	0	120,000	0	0	0
Total: Police Equipment Reserve (1500)	1,013,945	634,200	318,200	460,000	282,100	400,500	299,500	266,100	266,700	325,400
Police Vehicle Reserve (1549)										
626 - Police Vehicle Replacements	635,200	515,000	731,000	168,000	675,500	529,000	156,000	771,000	561,500	555,500
896 - Fleet Additions	90,000	0	0	0	0	0	0	0	0	0
Total: Police Vehicle Reserve (1549)	725,200	515,000	731,000	168,000	675,500	529,000	156,000	771,000	561,500	555,500
Protective Services Buildings (1555)										
1026 - Fire Building Improvements	130,000	0	0	0	0	0	0	0	0	0
1028 - Fire Hall #3	0	0	0	0	0	0	0	0	2,400,000	0
1217 - Accessibility	60,000	0	0	0	0	0	0	0	0	0
1220 - Police Building Improvements	21,000	40,000	0	0	0	0	0	0	0	0
1221 - Building Condition Assessments	25,000	0	140,000	0	0	0	0	0	0	0
Total: Protective Services Buildings (1555)	236,000	40,000	140,000	0	0	0	0	0	2,400,000	0
Recreation Centre Reserve (1542)										
1032 - Golf Course - Equipment Replacement	0	0	60,000	145,000	110,000	0	210,000	130,000	40,000	600,000
1033 - Golf Course - Grounds	75,000	0	50,000	60,000	32,500	0	0	0	0	0
1034 - Golf Course - Building	500,000	0	0	0	0	0	0	0	0	0
Total: Recreation Centre Reserve (1542)	575,000	0	110,000	205,000	142,500	0	210,000	130,000	40,000	600,000

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Sportsplex Reserve (1512)										
1020 - Sportsplex - Sport Venues	235,125	0	0	45,000	340,000	0	0	0	0	0
1021 - Sportsplex - Arena	105,000	6,000	315,000	0	130,000	0	140,000	0	15,000	0
1022 - Sportsplex - Building and Grounds	175,000	70,000	700,000	150,000	950,000	150,000	0	250,000	0	75,000
1221 - Building Condition Assessments	12,500	50,000	0	0	0	0	0	0	0	0
Total: Sportsplex Reserve (1512)	527,625	126,000	1,015,000	195,000	1,420,000	150,000	140,000	250,000	15,000	75,000
Storm Sewer Reserve (1522)										
1106 - Water, Wastewater and Storm Sewer Modelling	0	0	0	40,000	0	0	40,000	0	40,000	0
1107 - Construction Support Equipment	68,000	0	7,000	0	0	0	0	0	0	0
1111 - Land Drainage Improvements	2,100,000	1,500,000	800,000	150,000	2,650,000	2,500,000	0	0	150,000	0
1213 - Infrastructure Condition Assessments	25,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000	40,000	45,000
282 - Watermain Replacements	178,000	0	0	0	0	0	0	0	0	0
Total: Storm Sewer Reserve (1522)	2,371,000	1,530,000	837,000	225,000	2,685,000	2,535,000	80,000	40,000	230,000	45,000
Technology Reserve (1539)										
1113 - Software Purchases and Replacements	50,000	20,000	0	0	20,000	0	0	20,000	0	20,000
302 - Expand Fibre Optic Network	50,000	0	50,000	450,000	50,000	0	50,000	0	800,000	0
348 - Radio Network	0	0	0	0	0	0	0	0	0	450,000
444 - City Council - Furniture and Equipment	0	0	15,000	0	0	0	95,000	0	0	0
487 - Legislative Services Office Equipment	0	0	10,000	0	0	10,000	0	0	10,000	0
822 - Server Upgrades and Replacements	285,000	272,000	420,000	130,000	240,000	306,000	365,000	180,000	190,000	175,000
Total: Technology Reserve (1539)	385,000	292,000	495,000	580,000	310,000	316,000	510,000	200,000	1,000,000	645,000
Traffic Control Devices Reserve (1538)										
1056 - Intersection Improvements	78,000	0	0	0	0	0	0	0	0	0
Total: Traffic Control Devices Reserve (1538)	78,000	0	0	0	0	0	0	0	0	0
Transit Equipment Reserve (1510)										
1063 - Transit System Equipment	249,608	29,172	10,785	7,868	48,415	183,342	277,601	297,615	322,423	283,347
910 - Transit Equipment Replacement	70,347	0	0	343,069	1,653,477	1,000,050	0	0	546,694	0
Total: Transit Equipment Reserve (1510)	319,955	29,172	10,785	350,937	1,701,892	1,183,392	277,601	297,615	869,117	283,347
l: General Fund Reserves	21,609,187	11,460,462	9,069,373	8,905,537	11,847,755	12,149,292	15,739,101	7,494,215	12,253,260	8,367,432

<u>-</u>	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Tax Supported										
0151 - General Revenue - Parks										
751 - Parks Equipment	60,000	261,500	63,075	34,725	61,465	38,300	40,200	42,215	44,300	46,500
960 - Trail System Reconstruction	300,000	150,000	150,000	150,000	150,000	150,000	150,000	175,000	175,000	175,000
Total: 0151 - General Revenue - Parks	360,000	411,500	213,075	184,725	211,465	188,300	190,200	217,215	219,300	221,500
0152 - General Revenue - Parks Buildings										
359 - Parks Complex	40,000	0	0	0	0	0	0	0	0	0
Total: 0152 - General Revenue - Parks Buildings	40,000	0	0	0	0	0	0	0	0	0
0231 - General Revenue - Cemetery										
1100 - Cemetery Equipment	0	0	0	0	35,000	20,000	0	0	0	0
Total: 0231 - General Revenue - Cemetery	0	0	0	0	35,000	20,000	0	0	0	0
2472 - General Revenue - Emergency Coordination										
211 - Community Alerting System	42,000	57,000	30,000	57,000	57,000	45,000	30,000	42,000	0	0
Total: 2472 - General Revenue - Emergency Coordination	42,000	57,000	30,000	57,000	57,000	45,000	30,000	42,000	0	0
12.3957 - Reconstruction - General Revenue										
12 - Street Reconstruction	1,000,000	1,010,000	1,000,000	1,200,000	950,000	1,100,000	1,200,000	700,000	700,000	500,000
Total: 3957 - Reconstruction - General Revenue	1,000,000	1,010,000	1,000,000	1,200,000	950,000	1,100,000	1,200,000	700,000	700,000	500,000
Total: Tax Supported	1,442,000	1,478,500	1,243,075	1,441,725	1,253,465	1,353,300	1,420,200	959,215	919,300	721,500

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Utility Fund Reserves										
Wastewater Reserve (1557)										
1041 - Utility Equipment Replacement	15,000	0	0	0	0	0	0	0	0	0
1106 - Water, Wastewater and Storm Sewer Modelling	0	40,000	0	0	40,000	0	0	40,000	0	0
1107 - Construction Support Equipment	95,000	55,000	34,000	0	34,000	0	36,000	0	36,000	0
1109 - Wastewater Treatment Facilities	4,885,000	3,820,000	420,000	220,000	2,220,000	445,000	220,000	220,000	470,000	220,000
1115 - Wastewater Sewers (New)	1,000,000	0	0	0	0	0	0	0	0	250,000
12 - Street Reconstruction	60,000	30,000	30,000	50,000	50,000	30,000	30,000	30,000	30,000	50,000
1213 - Infrastructure Condition Assessments	775,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000	40,000	45,000
206 - College Ave Lift Station Alternate Power Supply	390,000	0	0	0	0	0	0	0	0	0
282 - Watermain Replacements	431,000	905,000	1,110,000	120,000	170,000	130,000	120,000	90,000	60,000	60,000
Total: Wastewater Reserve (1557)	7,651,000	4,880,000	1,624,000	425,000	2,549,000	640,000	446,000	420,000	636,000	625,000
Water Distribution Persons (4544)										
Water Distribution Reserve (1541)	124.000	15.000	15 000	F0 000	20.000	0	11 000	77.000	24.000	15 000
1041 - Utility Equipment Replacement	134,000	15,000	15,000	50,000	39,000	40.000	11,000	77,000	24,000	15,000
1106 - Water, Wastewater and Storm Sewer Modelling	290,000	20,000	40,000	0	0 25 000	40,000	0	0	0	40,000
1107 - Construction Support Equipment	160,000	20,000	0	0	25,000	070.000	0	220,000	670,000	770.000
1110 - Water Treatment Facility	2,635,000	810,000	370,000	520,000	970,000	970,000	370,000	220,000	670,000	770,000
12 - Street Reconstruction	690,000	600,000	600,000	700,000	1,100,000	600,000	630,000	300,000	450,000	900,000
1218 - Water Treatment Facility Expansion	3,175,000	4,500,000	2,500,000	3,000,000	0	0	0	0	1 226 000	0
210 - Commercial Water Meter Replacement	0	4 4 3 5 000	2.050.000	•	2 700 000	0	2 000 000	2 700 000	1,226,000	2,033,500
282 - Watermain Replacements 587 - New Watermains	6,650,000	4,125,000	2,050,000	2,950,000	3,700,000	2,930,000	3,000,000	2,700,000	1,400,000	2,650,000
	1,220,000	0	0	0	0	0	0	0	0	0
896 - Fleet Additions	44,000					U	0	0	0	6 400 500
Total: Water Distribution Reserve (1541)	14,998,000	10,070,000	5,575,000	7,220,000	5,834,000	4,540,000	4,011,000	3,297,000	3,770,000	6,408,500
Total: Utility Fund Reserves	22,649,000	14,950,000	7,199,000	7,645,000	8,383,000	5,180,000	4,457,000	3,717,000	4,406,000	7,033,500
Total Revenue	68,315,085	136,950,914	65,933,975	33,261,525	23,065,763	19,624,200	23,014,080	13,419,215	22,213,053	16,264,085