	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Debentures										
Debenture - General Capital Projects										
1058 - Street Construction (New)	1,700,000	0	0	0	0	0	0	0	0	0
1111 - Land Drainage Improvements	0	0	0	0	0	0	6,000,000	0	0	0
Total: Debentures - General Capital Projects	1,700,000	0	0	0	0	0	6,000,000	0	0	0
Debenture - Utility Capital Projects										
1115 - Wastewater Sewers (New)	0	8,700,000	0	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	8,150,000	5,690,435	17,200,000	36,700,000	16,200,000	10,800,000	0	0	0	0
Total: Debentures - Utility Capital Projects	8,150,000	14,390,435	17,200,000	36,700,000	16,200,000	10,800,000	0	0	0	0
Total: Debentures	9,850,000	14,390,435	17,200,000	36,700,000	16,200,000	10,800,000	6,000,000	0	0	0
Other Income										
Recoveries Federal										
104 - Airside Improvements	20,600	0	0	9,975,000	0	0	0	0	0	0
1063 - Transit System Equipment	520,000	0	0	0	8,333	333,333	0	166,667	0	0
1067 - Flood Protection	6,493,500	0	0	0	0	0	0	0	0	0
1217 - Accessibility	41,131	0	0	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	3,200,000	250,000	0	0	0	0	0	0	0	0
158 - Airport Equipment	245,100	0	120,000	340,000	0	100,000	226,000	0	0	0
892 - Airport Building and Grounds	1,162,966	0	0	0	0	0	0	0	0	0
910 - Transit Equipment Replacement	0	0	0	0	1,363,200	1,120,000	900,000	0	0	0
Total: Recoveries Federal	11,683,297	250,000	120,000	10,315,000	1,371,533	1,553,333	1,126,000	166,667	0	0
Recoveries Provincial										
1063 - Transit System Equipment	75,000	0	0	0	8,333	333,333	0	166,666	0	0
1067 - Flood Protection	6,493,500	0	0	0	0	0	0	0	0	0
1218 - Water Treatment Facility Expansion	650,000	59,565	0	0	0	0	0	0	0	0
169 - Centennial Auditorium	160,000	95,500	113,000	106,500	80,000	80,000	80,000	80,000	80,000	80,000
892 - Airport Building and Grounds	808,115	0	0	0	0	0	0	0	0	0
910 - Transit Equipment Replacement	0	0	0	0	1,134,864	932,400	749,250	0	0	0
Total: Recoveries Provincial	8,186,615	155,065	113,000	106,500	1,223,197	1,345,733	829,250	246,666	80,000	80,000
Total: Other Income	19,869,912	405,065	233,000	10,421,500	2,594,730	2,899,066	1,955,250	413,333	80,000	80,000

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
General Fund Reserves										
8th Street Bridge Replacement Reserve (1531)										
84 - 8th Street Bridge	125,000	0	0	0	0	0	0	0	0	0
Total: 8th Street Bridge Replacement Reserve (1531)	125,000	0	0	0	0	0	0	0	0	0
Airport Reserve (1507)										
104 - Airside Improvements	0	0	60,000	0	90,000	90,000	0	0	0	0
158 - Airport Equipment	20,000	0	0	0	0	0	0	0	0	0
892 - Airport Building and Grounds	1,025,294	30,000	0	0	50,000	50,000	50,000	0	0	0
Total: Airport Reserve (1507)	1,045,294	30,000	60,000	0	140,000	140,000	50,000	0	0	0
Airport Improvement Reserve (1535)										
104 - Airside Improvements	80,000	0	0	624,000	39,000	0	158,400	0	0	0
158 - Airport Equipment	129,900	0	0	0	0	0	0	0	0	0
892 - Airport Building and Grounds	415,000	0	20,000	0	0	0	0	0	0	0
Total: Airport Improvement Reserve (1535)	624,900	0	20,000	624,000	39,000	0	158,400	0	0	0
Ambulance Reserve (1514)										
387 - Ambulance Equipment	0	0	3,500	0	0	3,500	0	0	3,500	0
Total: Ambulance Reserve (1514)	0	0	3,500	0	0	3,500	0	0	3,500	0
Capital Development Reserve (1520)										
1058 - Street Construction (New)	517,000	704,920	1,800,000	0	0	0	0	0	0	0
1107 - Construction Support Equipment	196,500	18,000	20,000	5,000	10,000	0	0	10,000	75,000	0
1213 - Infrastructure Condition Assessments	116,700	0	175,000	0	0	200,000	0	0	200,000	0
166 - Cemetery Expansion	0	0	0	0	0	2,200,000	0	0	0	0
828 - Infrastructure (East of ACC North Hill Site)	0	0	0	0	0	0	0	0	0	1,123,185
Total: Capital Development Reserve (1520)	830,200	722,920	1,995,000	5,000	10,000	2,400,000	0	10,000	275,000	1,123,185
Centennial Auditorium Reserve (1524)										
169 - Centennial Auditorium	160,000	95,500	113,000	106,500	80,000	80,000	80,000	80,000	80,000	80,000
Total: Centennial Auditorium Reserve (1524)	160,000	95,500	113,000	106,500	80,000	80,000	80,000	80,000	80,000	80,000

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Civic Services Complex Reserve (1533)										
1217 - Accessibility	12,000	0	0	0	0	0	0	0	0	0
291 - Civic Services Complex	108,000	33,000	18,000	0	0	0	0	0	0	0
Total: Civic Services Complex Reserve (1533)	120,000	33,000	18,000	0	0	0	0	0	0	0
Clare Avenue Reserve (1556)										
1058 - Street Construction (New)	0	295,080	0	0	0	0	0	0	0	0
Total: Clare Avenue Reserve (1556)	0	295,080	0	0	0	0	0	0	0	0
Diking & Flood Control Reserve (1523)										
1067 - Flood Protection	1,443,000	0	0	0	0	0	0	0	0	0
Total: Diking & Flood Control Reserve (1523)	1,443,000	0	0	0	0	0	0	0	0	0
Disposal Site Sanitation Reserve (1544)										
165 - Landfill Site Development	1,093,000	588,000	425,000	125,000	225,000	505,000	925,000	640,000	375,000	725,000
Total: Disposal Site Sanitation Reserve (1544)	1,093,000	588,000	425,000	125,000	225,000	505,000	925,000	640,000	375,000	725,000
E-911 Equipment Reserve (1513)										
219 - Communications Centre Equipment	172,500	0	250,000	0	225,000	22,500	0	100,000	0	0
275 - E-911 Centre Furnishings	17,500	4,500	25,000	5,000	0	0	9,500	0	0	0
Total: E-911 Equipment Reserve (1513)	190,000	4,500	275,000	5,000	225,000	22,500	9,500	100,000	0	0
Fire Fighting Equipment Reserve (1518)										
1023 - Fire Equipment Replacement & Maintenance	0	65,000	255,000	0	40,000	0	0	15,000	95,000	35,000
1025 - Fire Administration Technology Upgrades	0	0	15,000	15,000	0	15,000	0	0	15,000	15,000
1028 - #3 Fire Hall	0	0	0	0	0	0	0	0	0	800,000
348 - Radio Network	0	113,000	0	0	0	0	0	0	0	0
Total: Fire Fighting Equipment Reserve (1518)	0	178,000	270,000	15,000	40,000	15,000	0	15,000	110,000	850,000
Fire Vehicles Reserve (1554)										
320 - Fire Vehicle Replacements	0	119,000	1,750,000	240,000	76,450	80,000	619,000	0	47,000	0
Total: Fire Vehicles Reserve (1554)	0	119,000	1,750,000	240,000	76,450	80,000	619,000	0	47,000	0

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Gas Tax Reserve (1559)										
1035 - Trail System Expansion	100,000	100,000	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000
1056 - Intersection Improvements	0	650,000	0	380,000	0	0	300,000	760,000	0	300,000
1057 - Sidewalks (New)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
1058 - Street Construction (New)	760,000	0	700,000	700,000	0	0	0	0	0	0
12 - Street Reconstruction	0	0	0	1,400,000	2,560,000	3,100,000	2,700,000	0	1,100,000	3,100,000
Total: Gas Tax Reserve (1559)	1,060,000	950,000	1,000,000	2,780,000	2,860,000	3,400,000	3,350,000	1,110,000	1,450,000	3,750,000
Gas Tax Transit (1558)										
1063 - Transit System Equipment	760,000	19,000	0	20,300	20,000	21,600	0	22,800	22,000	24,000
910 - Transit Equipment Replacement	315,000	535,000	535,000	483,000	0	130,000	540,000	140,000	95,000	1,020,000
Total: Gas Tax Transit (1558)	1,075,000	554,000	535,000	503,300	20,000	151,600	540,000	162,800	117,000	1,044,000
Library Arts Building Reserve (1526)										
458 - Library / Arts Building	58,000	125,000	36,000	46,500	37,100	171,000	165,500	216,000	115,000	0
Total: Library Arts Building Reserve (1526)	58,000	125,000	36,000	46,500	37,100	171,000	165,500	216,000	115,000	0
Machinery & Equipment Reserve (1508)										
124 - Off Road Equipment	1,510,000	1,129,000	1,579,000	1,277,000	1,780,000	1,255,000	995,000	2,026,000	1,767,000	3,585,000
199 - Garage Equipment	105,000	22,000	17,000	23,000	27,000	20,000	26,000	37,000	33,000	29,000
341 - Vehicles - Greater than 1 ton	814,500	887,000	4,609,000	739,000	716,000	1,154,000	674,000	5,603,000	1,519,000	886,000
606 - Vehicles - 1 ton and less	492,200	309,000	650,000	552,000	488,000	0	567,000	538,000	455,000	934,000
847 - Equipment Attachments	20,000	0	0	0	24,000	12,000	12,000	24,000	0	0
896 - Fleet Additions	163,000	0	0	60,000	0	0	0	0	0	0
Total: Machinery & Equipment Reserve (1508)	3,104,700	2,347,000	6,855,000	2,651,000	3,035,000	2,441,000	2,274,000	8,228,000	3,774,000	5,434,000
Municipal Building Reserve (1504)										
359 - Parks Complex	45,000	0	0	0	0	0	0	0	0	0
Total: Municipal Building Reserve (1504)	45,000	0	0	0	0	0	0	0	0	0
Municipal Bldg Maintenance Reserve (1536)										
1101 - Daly House Museum	10,500	0	0	0	0	0	0	0	0	0
1104 - 638 Princess Avenue	55,000	0	0	0	0	0	0	0	0	0
1217 - Accessibility	34,147	0	0	0	0	0	0	0	0	0
290 - City Hall	78,450	46,500	35,000	0	0	0	0	0	0	0
Total: Municipal Bldg Maintenance Reserve (1536)	178,097	46,500	35,000	0	0	0	0	0	0	0

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
0(5) 5										
Office Equipment Reserve (1506) 444 - City Council - Furniture and Equipment	0	16,000	15,000	10,000	0	0	0	0	0	0
487 - Clerks Office Equipment	5,650	5,000	0	0	0	20,000	0	0	0	0
•	5,650	21,000	15,000	10,000	0	20,000	0	0	0	
Total: Office Equipment Reserve (1506)	3,030	21,000	10,000	10,000	v	20,000	v	v	Ü	·
Parks Reserve (1537)										
1038 - Greenspace Development	160,000	210,000	310,000	375,000	400,000	350,000	300,000	325,000	425,000	0
1219 - River Corridor	200,000	350,000	200,000	350,000	200,000	75,000	100,000	0	0	0
690 - Recreation Hub	28,250	75,000	800,000	0	0	500,000	0	0	0	0
697 - Recreation System Development and Upgrades	155,862	70,000	300,000	0	25,000	50,000	0	25,000	0	0
Total: Parks Reserve (1537)	544,112	705,000	1,610,000	725,000	625,000	975,000	400,000	350,000	425,000	0
Police Equipment Reserve (1500)										
1051 - Police Equipment	199,300	170,100	204,900	303,300	145,000	185,100	281,500	80,000	263,100	255,000
219 - Communications Centre Equipment	172,500	0	250,000	0	225,000	22,500	0	100,000	0	0
275 - E-911 Centre Furnishings	17,500	4,500	25,000	5,000	0	0	9,500	0	0	0
348 - Radio Network	0	600,000	0	0	0	0	0	0	0	0
498 - Police Fleet Additions	0	0	0	0	0	85,000	0	0	0	0
621 - Police Service Dog & Training	0	42,000	0	0	45,000	0	0	48,000	0	0
822 - Server Upgrades and Replacements	0	0	100,000	0	0	0	0	120,000	0	0
Total: Police Equipment Reserve (1500)	389,300	816,600	579,900	308,300	415,000	292,600	291,000	348,000	263,100	255,000
Police Vehicle Reserve (1549)										
626 - Police Vehicle Replacements	433,200	510,000	414,000	529,000	313,000	663,000	590,000	404,000	639,000	499,000
Total: Police Vehicle Reserve (1549)	433,200	510,000	414,000	529,000	313,000	663,000	590,000	404,000	639,000	499,000
Protective Services Buildings (1555)										
1026 - Fire Building Improvements	48,500	120,000	0	0	0	0	0	0	0	0
1028 - #3 Fire Hall	0	0	0	0	0	0	0	0	2,400,000	0
1217 - Accessibility	60,000	0	0	0	0	0	0	0	0	0
1220 - Police Building Improvements	21,000	0	40,000	0	0	0	0	0	0	0
Total: Protective Services Buildings (1555)	129,500	120,000	40,000	0	0	0	0	0	2,400,000	0

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Recreation Centre Reserve (1542)										
1032 - Golf Course - Equipment Replacement	180,000	40,000	165,000	100,000	100,000	210,000	130,000	600,000	170,000	0
1033 - Golf Course - Grounds	105,000	60,000	100,000	160,000	105,000	40,000	0	40,000	0	0
1034 - Golf Course - Building	300,000	250,000	0	0	0	0	0	0	0	0
Total: Recreation Centre Reserve (1542)	585,000	350,000	265,000	260,000	205,000	250,000	130,000	640,000	170,000	0
Sportsplex Reserve (1512)										
1020 - Sportsplex - Sport Venues	245,125	0	0	0	15,000	0	0	0	0	0
1021 - Sportsplex - Arena	15,000	175,000	80,000	125,000	115,000	0	30,000	0	15,000	0
1022 - Sportsplex - Building and Grounds	265,000	10,000	400,000	150,000	15,000	50,000	150,000	100,000	125,000	0
Total: Sportsplex Reserve (1512)	525,125	185,000	480,000	275,000	145,000	50,000	180,000	100,000	140,000	0
Storm Sewer Reserve (1522)										
1106 - Water, Wastewater and Storm Sewer Modelling	0	0	0	0	40,000	0	0	40,000	0	40,000
1107 - Construction Support Equipment	5,000	0	0	7,000	0	34,000	0	36,000	0	5,000
1111 - Land Drainage Improvements	1,510,000	800,000	60,000	1,560,000	1,750,000	5,000,000	1,200,000	0	0	0
1213 - Infrastructure Condition Assessments	25,000	25,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000	40,000
Total: Storm Sewer Reserve (1522)	1,540,000	825,000	90,000	1,597,000	1,825,000	5,069,000	1,235,000	116,000	40,000	85,000
Technology Reserve (1539)										
1113 - Software Purchases and Replacements	20,000	0	20,000	0	0	20,000	0	0	20,000	0
302 - Expand Fibre Optic Network	1,300	50,000	450,000	50,000	0	50,000	750,000	50,000	0	50,000
348 - Radio Network	500,000	0	0	0	0	0	0	0	0	0
444 - City Council - Furniture and Equipment	0	0	0	13,000	0	0	0	95,000	0	0
487 - Clerks Office Equipment	17,000	40,000	0	0	0	0	0	0	0	0
822 - Server Upgrades and Replacements	316,000	285,000	272,000	420,000	130,000	240,000	306,000	365,000	180,000	190,000
Total: Technology Reserve (1539)	854,300	375,000	742,000	483,000	130,000	310,000	1,056,000	510,000	200,000	240,000
Traffic Control Devices Reserve (1538)										
1056 - Intersection Improvements	25,000	0	0	0	0	0	0	0	0	0
Total: Traffic Control Devices Reserve (1538)	25,000	0	0	0	0	0	0	0	0	0

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Transit Equipment Reserve (1510)										
1063 - Transit System Equipment	548,000	0	0	0	8,334	333,334	0	166,667	0	0
910 - Transit Equipment Replacement	0	0	0	0	909,936	747,600	600,750	0	0	0
Total: Transit Equipment Reserve (1510)	548,000	0	0	0	918,270	1,080,934	600,750	166,667	0	0
Total: General Fund Reserves	16,731,378	9,996,100	17,626,400	11,288,600	11,363,820	18,120,134	12,654,150	13,196,467	10,623,600	14,085,185
Tax Supported										
0151 - General Revenue - Parks										
751 - Parks Equipment	70,000	170,000	60,000	75,000	45,000	70,000	45,000	45,000	45,000	0
960 - Trail System Reconstruction	0	400,000	150,000	150,000	150,000	150,000	150,000	150,000	175,000	0
Total: 0151 - General Revenue - Parks	70,000	570,000	210,000	225,000	195,000	220,000	195,000	195,000	220,000	0
0152 - General Revenue - Parks Buildings										
359 - Parks Complex	0	40,000	0	0	0	0	0	0	0	0
Total: 0152 - General Revenue - Parks Buildings	0	40,000	0	0	0	0	0	0	0	0
0231 - General Revenue - Cemetery										
1100 - Cemetery Equipment	0	0	0	0	0	35,000	20,000	0	0	0
Total: 0231 - General Revenue - Cemetery	0	0	0	0	0	35,000	20,000	0	0	0
2472 - General Revenue - Emergency Coordination										
211 - Community Alerting System	0	42,000	57,000	30,000	57,000	57,000	45,000	30,000	42,000	0
Total: 2472 - General Revenue - Emergency Coordination	0	42,000	57,000	30,000	57,000	57,000	45,000	30,000	42,000	0
3957 - Reconstruction - General Revenue										
12 - Street Reconstruction	1,310,000	1,300,000	1,000,000	1,000,000	1,200,000	950,000	1,100,000	2,300,000	700,000	700,000
Total: 3957 - Reconstruction - General Revenue	1,310,000	1,300,000	1,000,000	1,000,000	1,200,000	950,000	1,100,000	2,300,000	700,000	700,000
Total: Tax Supported	1,380,000	1,952,000	1,267,000	1,255,000	1,452,000	1,262,000	1,360,000	2,525,000	962,000	700,000

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Hellite Found December										
Utility Fund Reserves										
Wastewater Reserve (1557)	1 015 000	25 000	0	0	0	0	0	0	0	0
1041 - Utility Equipment Replacement	1,015,000	25,000		0	0		0	0		0
1106 - Water, Wastewater and Storm Sewer Modelling	0	0	40,000		0	40,000		•	40,000	
1107 - Construction Support Equipment	105,000	5,000	10,000	34,000	5,000	15,000	5,000	5,000	10,000	36,000
1109 - Wastewater Treatment Facilities	6,950,125	950,000	570,000	220,000	220,000	2,445,000	220,000	220,000	470,000	220,000
1115 - Wastewater Sewers (New)	100,000	5,500,000	2,700,000	3,100,000	0	0	600,000	0	0	0
12 - Street Reconstruction	400,000	40,000	30,000	30,000	50,000	50,000	30,000	30,000	30,000	30,000
1213 - Infrastructure Condition Assessments	25,000	25,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000	40,000
206 - College Ave Lift Station Alternate Power Supply	400,000	0	0	0	0	0	0	0	0	0
282 - Watermain Replacement Program	380,000	130,000	130,000	1,110,000	120,000	170,000	130,000	120,000	90,000	120,000
896 - Fleet Additions	42,000	0	0	0	0	0	0	0	0	0
Total: Wastewater Reserve (1557)	9,417,125	6,675,000	3,510,000	4,524,000	430,000	2,755,000	1,020,000	415,000	680,000	446,000
Water Distribution Reserve (1541)										
1041 - Utility Equipment Replacement	1,170,000	36,500	0	10,500	80,000	6,500	0	21,500	77,000	0
1106 - Water, Wastewater and Storm Sewer Modelling	290,000	40,000	0	40,000	0	0	40,000	0	0	0
1107 - Construction Support Equipment	115,000	0	5,000	45,000	0	25,000	0	0	5,000	0
1110 - Water Treatment Facility	2,687,865	520,000	220,000	220,000	520,000	720,000	720,000	370,000	220,000	920,000
12 - Street Reconstruction	1,075,000	500,000	600,000	600,000	700,000	1,100,000	600,000	630,000	300,000	450,000
210 - Commercial Water Meter Replacement	0	0	0	0	0	3,255,000	0	0	0	0
282 - Watermain Replacement Program	3,745,000	2,650,000	5,250,000	2,050,000	2,950,000	3,700,000	2,930,000	3,000,000	2,700,000	2,900,000
587 - New Watermains	650,000	1,350,000	0	0	0	2,100,000	0	2,200,000	2,100,000	0
Total: Water Distribution Reserve (1541)	9,732,865	5,096,500	6,075,000	2,965,500	4,250,000	10,906,500	4,290,000	6,221,500	5,402,000	4,270,000
Total: Utility Reserves	19,149,990	11,771,500	9,585,000	7,489,500	4,680,000	13,661,500	5,310,000	6,636,500	6,082,000	4,716,000
Total Revenue	66,981,280	38,515,100	45,911,400	67,154,600	36,290,550	46,742,700	27,279,400	22,771,300	17,747,600	19,581,185