THE CITY OF BRANDON



BRANDON, MANITOBA

2024

DRAFT FINANCIAL PLAN

THE FINANCIAL PLAN

Municipality of The City of Brandon

| | | ATTACHED | NOT APPLICABLE |
|---------|--|----------|-------------------|
| Page 1 | General Operating Fund - Budgeted Revenue and Expenditure | | |
| Page 2 | General Operating Fund - Budgeted Revenue | | |
| Page 3 | General Operating Fund - Budgeted Expenditure | | |
| Page 4 | General Operating Fund - Budgeted Expenditure | | |
| Page 5 | General Operating Fund - Budgeted Expenditure | X | |
| Page 6 | Water and Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure | X | |
| Page 7 | Local Urban District - Budgeted Revenue and Expenditure | | X |
| Page 8 | Calculation of Tax Levies | X | |
| Page 9 | Sundry Revenue and Expenditure Analyses | X | |
| Page 10 | Rural Area and General Municipal Requirements | | X |
| Page 11 | General Operating Fund - Debenture Debt Charges | X | |
| Page 12 | Utility Operating Fund - Debenture Debt Charges | X | |
| Page 13 | Capital Budget (Current Year) | X | |
| Page 14 | Capital Expenditure Program (Subsequent Five Years) | X | |

GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of The City of Brandon

For the Year Ending 31 December 2024

REVENUE

| | Last Year | Last Year | This Year | Next Year |
|--|-------------|-------------|-------------|-------------|
| | Budgeted | Actual | Budgeted | Budgeted |
| Tax Levy - Page 8 | 90,714,889 | 90,714,889 | 96,988,690 | 102,781,833 |
| Grants in Lieu of Taxes - Page 8 | 5,497,040 | 5,497,040 | 5,784,144 | 6,560,543 |
| Sub-total | 96,211,929 | 96,211,929 | 102,772,834 | 109,342,376 |
| | | | - | |
| Requisitions (deduct) - Page 8 | 48,965,386 | 48,965,386 | 50,612,329 | 50,612,329 |
| Net Municipal Taxes and Grants in Lieu of Taxes | 47,246,543 | 47,246,543 | 52,160,505 | 58,730,047 |
| | | | - | |
| Other Revenue - Page 2 | 50,275,368 | 52,402,619 | 54,554,170 | 55,749,331 |
| Transfers from Accumulated Surplus and Reserves - Page 2 | 8,019,408 | 6,830,456 | 3,751,285 | 1,598,241 |
| | | | | |
| Total Revenue | 105,541,319 | 106,479,618 | 110,465,960 | 116,077,619 |
| | | | | |

EXPENDITURE

| 8,199,970 | 9,788,874 | 9,132,714 | 9,460,690 |
|-------------|---|--|--|
| 37,115,802 | 36,990,018 | 43,096,321 | 44,776,566 |
| 16,210,401 | 15,563,976 | 13,548,670 | 13,502,864 |
| 5,673,159 | 5,349,560 | 5,737,153 | 5,751,487 |
| 707,302 | 699,314 | 725,209 | 741,370 |
| 4,328,356 | 2,470,787 | 4,827,793 | 2,306,084 |
| 934,817 | 636,798 | 769,061 | 663,522 |
| 10,719,400 | 10,217,124 | 11,905,726 | 12,624,798 |
| 10,965,699 | 7,542,001 | 8,378,935 | 7,310,899 |
| | • | • | |
| | | | |
| 10,665,774 | 13,410,332 | 12,331,401 | 18,939,338 |
| | | | |
| 105,520,680 | 102,668,784 | 110,452,983 | 116,077,619 |
| | | - | |
| 20,639 | 20,639 | 12,978 | 0 |
| | | - | |
| 105,541,319 | 102,689,423 | 110,465,960 | 116,077,619 |
| L L | | | |
| | 3,790,195 | | |
| | 37,115,802 16,210,401 5,673,159 707,302 4,328,356 934,817 10,719,400 10,965,699 10,665,774 105,520,680 | 37,115,802 36,990,018 16,210,401 15,563,976 5,673,159 5,349,560 707,302 699,314 4,328,356 2,470,787 934,817 636,798 10,719,400 10,217,124 10,965,699 7,542,001 10,665,774 13,410,332 105,520,680 102,668,784 | 37,115,802 36,990,018 43,096,321 16,210,401 15,563,976 13,548,670 5,673,159 5,349,560 5,737,153 707,302 699,314 725,209 4,328,356 2,470,787 4,827,793 934,817 636,798 769,061 10,719,400 10,217,124 11,905,726 10,965,699 7,542,001 8,378,935 105,520,680 102,668,784 110,452,983 20,639 20,639 12,978 |

| Departmental Use Only | Adoption by Resolution of Council | |
|-----------------------|-----------------------------------|--------------------|
| | | Head of Council |
| | | City Manager / CAO |

GENERAL OPERATING FUND BUDGETED OTHER REVENUE AND TRANSFERS

Municipality of The City of Brandon

For the Year Ending 31 December 2024

REVENUE

| Other Revenue Taxes Added | | | Last Year | Last Year | This Year | Next Year |
|-------------------------------------|----------------------------|---------------------------|---------------------|----------------------|----------------------|------------------|
| Tayos Added | | | Budgeted | Actual | Budgeted | Budgeted |
| Taxes Added | | | 1,200,000 | 736,449 | 800,000 | 800,0 |
| Licenses | - Animal | | 11,985 | 13,183 | 12,499 | 12,49 |
| | - Bicycle | | | | | |
| | - Business | | 234,203 | 245,848 | 231,424 | 223,8 |
| | - Other | Mobile Homes | 1,040,406 | 1,042,275 | 1,114,377 | 1,140,24 |
| | | | | | | |
| Permits | - Building | | 1,177,908 | 1,468,349 | 1,801,175 | 1,296,5 |
| | - Other | Crossings & Driveways | 25,972 | 12,521 | 20,650 | 21,0 |
| - : | | Moving | 126,000 | 113,901 | 126,000 | 126,0 |
| Fines Sales of Service | - General Go | | 473,500 | 405,582 | 502,000 | 502,0 |
| Sales of Service | - Protective | Sveniment | 98,418 7,348,776 | 127,316 7,784,935 | 107,832 8,478,138 | 106,3 8,646,4 |
| | - Transporta | tion | 2,211,918 | 2,455,279 | 2,569,505 | 2,695,1 |
| | - Environme | | 3,153,379 | 2,455,279 | 2,309,303 | 2,699,8 |
| | | Ith and Welfare | 404,500 | 417,641 | 420,500 | 2,099,8 |
| | | ntal Development | 404,500 | 417,041 | 420,300 | 433,0 |
| | | Development | | 1,131,522 | | |
| | - Economic - Recreation | • | 1,432,429 | 1,031,133 | 1,042,783 | 1,596,6 |
| | - Other | | 1,432,429 | 1,051,135 | 1,042,703 | 1,390,0 |
| Sales of Goods | | | 238,045 | 362,299 | 234,091 | 1,649,2 |
| Rentals | | | 709,096 | 705,136 | 570,626 | 570,6 |
| Trailer Park | - Rentals | | , 00,000 | ,, 100 | 0,0,020 | 010,0 |
| | - Other | | | | | |
| Concessions and Fra | | | | | | 5,0 |
| Returns from Investm | | | 25,000 | 83,515 | 30,000 | 30,0 |
| Tax and Redemption | | | 552,000 | 609,123 | 552,000 | 552,0 |
| Development and De | | | 475,794 | 211,684 | 265,322 | 3,052,5 |
| Unconditional Grants | | perating | 12,732,061 | 17,242,716 | 17,298,399 | 16,108,3 |
| Conditional Grants | - Federal Go | 0 | 524,345 | 554,122 | 543,213 | 505,2 |
| | - Federal Ga | as Tax | 3,355,353 | 3,380,353 | 3,355,353 | 3,375,5 |
| (Page 9) | - Provincial (| Government | 12,525,765 | 8,877,500 | 11,524,126 | 7,034,5 |
| | - Local Gove | ernment | | | | |
| | - Other | Organizations/Foundations | 80,000 | 122,603 | 101,000 | 99,0 |
| Other Income | Miscellaneo | us | 118,515 | 204,830 | 80,819 | 64,9 |
| | Land Sales | | | 204,445 | | |
| | Drainage Le | vy | | | | 2,400,0 |
| | | | | | | |
| Total Other Revenue | - Bago 1 | | 50,275,368 | 52 402 610 | 54 554 170 | 55 740 3 |
| Total Other Revenue | e - Page 1 | | 50,275,300 | 52,402,619 | 54,554,170 | 55,749,33 |
| | | | | | | |
| | | | | | | |
| | - Accumulate | ed Surplus | | | | |
| Transfers From | - Accumulate - Reserves | ed Surplus - Page 13 | 8,019,408 | 6,830,456 | 3,751,285 | 1,598,24 |

BUDGETED EXPENDITURE

Municipality of The City of Brandon

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|----------------|---|------------------------|------------------------|------------------------|------------------------|
| 1100 | Legislative | 589,847 | 579,468 | 612,391 | 599,874 |
| 1200 | General Administrative | | | | |
| 1212 1215 | Chief Administrative Officer and Staff Office | 481,794 4,970,245 | 441,904 6,299,206 | 487,786 5,471,732 | 505,974 5,966,753 |
| 1215 | Legal | 249,814 | 152,350 | 253,735 | 266,977 |
| 1217 | Audit | 22,470 | 23,520 | 23,005 | 23,540 |
| 1218 | Assessment | 733,520 | 732,830 | 738,333 | 738,333 |
| 1240 | Taxation | | | | |
| 1300 | Other General Government | 114,944 | 124,723 | 143,883 | 148,353 |
| 1310 | Elections | | 38,654 | | |
| 1320 1330 | Conventions Damage Claims and Liability Insurance | 17,632 | 79.233 | 203,413 | 205,255 |
| 1340 | Intergovernmental Relations | 11,032 | 79,200 | 203,413 | 203,233 |
| 1350 | Grants | 681,801 | 848,566 | 856,149 | 655,697 |
| 1360 | Other General Government - Sundry | 262,903 | 279,312 | 267,287 | 274,934 |
| | Past-Service Pension Payments | | | | |
| | Unallocated Employee Benefits | 75,000 | 189,107 | 75,000 | 75,000 |
| | SUB-TOTAL GENERAL GOVERNMENT SERVICES | 8,199,970 | 9,788,874 | 9,132,714 | 9,460,690 |
| 1991 | Recoveries (deduct) - Utility | | | | |
| | TOTAL GOVERNMENT SERVICES - TO PAGE 1 | 8,199,970 | 9,788,874 | 9,132,714 | 9,460,690 |
| 2100 | Police | 19,695,400 | 20,150,166 | 22,484,798 | 23,295,885 |
| 2400 | Fire | 6,055,029 | 5,714,919 | 6,908,168 | 7,272,010 |
| 2500 | Emergency Measures | | | | |
| 2510 | Safety | 175,348 | 165,080 | 183,635 | 187,646 |
| 2520 | Flood Control | 5 450 400 | 5 540 000 | 7 404 040 | 7 005 400 |
| 2540 2550 | Ambulance Services Other - E911 and Police Dispatch | 5,450,123 4,180,870 | 5,518,306 3,957,696 | 7,101,816 4,679,857 | 7,325,199 4,903,123 |
| 2600 | Other Protection | 4,100,070 | 0,007,000 | 4,070,007 | 4,000,120 |
| 2621 | Building Inspection | 1,044,702 | 1,025,123 | 1,164,983 | 1,206,514 |
| 2622 | Electrical Inspection | | | | |
| 2623 | Plumbing Inspection | | | | |
| 2626 | Health and Safety | 303,514 | 239,492 | 307,539 | 317,114 |
| 2630 | License Inspection | 66,695 | 63,366 | 68,857 | 70,818 |
| 2640 | Animal and Pest Control | 105,517 | 130,401 | 152,352 | 156,806 |
| 2650 | Other - By-law Compliance | 38,603 | 25,467 | 44,316 | 41,451 |
| | TOTAL PROTECTIVE SERVICES - TO PAGE 1 | 37,115,802 | 36,990,018 | 43,096,321 | 44,776,566 |
| 32110 | Road Transport Administration Road Commissioners' Fees and Mileage | г — т | | | |
| | Public Works Administration | 3,524,822 | 3,145,638 | 3,662,682 | 3,731,885 |
| 32200 | Engineering | 2,311,419 | 2,052,785 | 2,680,022 | 2,413,697 |
| 32301 32302 | Roads and Streets Unallocated Costs - Equipment Operators' Wages and Benefits - Equipment Fuel | | | | |
| 32303 | - Equipment Repairs and Maintenance | (400,446) | 383,148 | (483,018) | (455,170) |
| 32304 | - Equipment Insurance and Registration | 409,249 | 460,257 | 494,949 | 504,873 |
| 32305 | - Workshop and Yard Operations | (20,000) | (9,637) | (80,693) | (15,000) |
| | - Equipment Rental Recovery | (4,341,709) | (4,341,709) | (5,134,256) | (5,859,418) |
| 32312 | - Special Projects / Surface Work - Street Maintenance & Resurfacing | 3,811,987 | 3,528,223 | 1,041,451 | 1,115,560 |
| | Transportation Services Sub-Total Forward to Page 4 | 5,295,323 | 5,218,706 | 2,181,136 | 1,436,427 |

BUDGETED EXPENDITURE

Municipality of The City of Brandon

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|---|---|-----------------------|--|-----------------------|--|
| Transportation Service | es Sub-Total Forward from Page 3 | 5,295,323 | 5,218,706 | 2,181,136 | 1,436,42 |
| 2321 Road Re-Constructio | on - Labour | | | | |
| 2322 | - Materials | | | | |
| 2323 | - Rentals | | | | |
| | - Total | 120,000 | 000.040 | 004.040 | 004 54 |
| 2330Sidewalks and Boule2340Ditches and Road Dr | | 646,399 438,661 | 306,843 323,558 | 281,246 526,577 | 284,51 550,39 |
| 2350 Storm Sewers | amaye - | 90,359 | 76,010 | 102,512 | 107,54 |
| 2360 Street Cleaning | - | 330,694 | 315,927 | 329,667 | 338,58 |
| 2371 Snow and Ice Remov | /al - Labour | | | | · · · |
| 2372 | - Materials | | | | |
| 2373 | - Rentals | | | | |
| | - Total | 768,912 | 849,949 | 927,659 | 975,54 |
| 2400Bridges2500Street Lighting | - | 962,700 | 973,217 | 1,014,522 | 1,065,24 |
| 2600 Traffic Services | - | 93,156 | 97,130 | 102,949 | 1,005,24 |
| 2700 Parking | - | 29,874 | 22,215 | 40,758 | 39,70 |
| 2900 Other Road Transpor | rt | - , - | , - | -, | , - |
| | Services - Brandon Airport | 1,203,488 | 1,226,126 | 1,280,422 | 1,343,44 |
| | - Brandon Transit | 6,230,836 | 6,154,296 | 6,761,222 | 7,256,80 |
| TOTAL TRANSPORT, | ATION SERVICES - TO PAGE 1 | 16,210,401 | 15,563,976 | 13,548,670 | 13,502,86 |
| Garbage and Waste | Collection | 1 | | | |
| 4320 Garbage Collection | - | 1,373,643 | 1,333,821 | 1,359,988 | 1,375,14 |
| 4330 Nuisance Grounds Other Environmental | Haalth | 3,974,787 | 3,854,545 | 3,975,948 | 4,112,92 |
| 4480 Municipal Wells | realm | | | | |
| 1490 Public Rest Rooms | - | | | | |
| Other | Environmental Initiatives | 324,729 | 161,194 | 401,217 | 263,42 |
| TOTAL ENVIRONME | NTAL HEALTH SERVICES - TO PAGE 1 | 5,673,159 | 5,349,560 | 5,737,153 | 5,751,48 |
| Public Health 5110 Health Unit |] | | | | |
| -100 0 | | | | | |
| 5160Cemeteries5186Other | | 440,270 | 432,282 | 458,177 | 474,33 |
| | t | 440,270 | 432,282 | 458,177 | 474,33 |
| 5186 Other Medical Care 5220 Medical Officer Other | · | 440,270 | 432,282 | 458,177 | 474,33 |
| 5186 Other Medical Care 5220 Medical Officer Other Hospital Care 5370 Hospital Care | [[| 440,270 | 432,282 | 458,177 | 474,33 |
| 5186 Other Medical Care 5220 Medical Officer Other Hospital Care 5370 Hospital Care Other Social Welfare | [[[| 440,270 | 432,282 | 458,177 | 474,33 |
| 5186 Other Medical Care 5220 Medical Officer Other Other Hospital Care 5370 Hospital Care Other | [[[| 440,270 | 432,282 | 458,177 | |
| 5186OtherMedical Care5220Medical OfficerOtherHospital Care5370Hospital CareOtherSocial Welfare5410Administration | [[[[| | | | |
| 5186OtherMedical Care5220Medical OfficerOtherOtherHospital Care5370Hospital CareOtherOtherSocial Welfare5410Administration5420Social Assistance | [| 267,032 | 267,032 | 267,032 | 267,03 |
| 5186OtherMedical Care5220Medical OfficerOtherOtherHospital Care5370Hospital CareOtherOtherSocial Welfare5410Administration5420Social Assistance | [| | | | 267,03 |
| 5186 Other Medical Care Medical Officer 5220 Medical Officer Other Hospital Care 5370 Hospital Care 5370 Hospital Care 5410 Administration 5420 Social Assistance TOTAL PUBLIC HEAL 5100 Planning and Zonin Community Develop | g [nent | 267,032 | 267,032 | 267,032 | 267,03 |
| 5186 Other Medical Care 5220 Medical Officer Other Other Hospital Care 5370 Hospital Care Other Other Social Welfare 5420 Social Assistance TOTAL PUBLIC HEAL 5100 Planning and Zonin | g [nent mbly | 267,032 | 267,032 | 267,032 | 267,03 741,37 752,03 |
| 5186 Other Medical Care 5220 Medical Officer Other Other Hospital Care Other 5370 Hospital Care Other Other Social Welfare Other 5410 Administration 5420 Social Assistance TOTAL PUBLIC HEAL State Community Develop 5100 Planning and Zonin Community Develop General Land Asses 5220 Urban Renewal | g ment mbly .and Rehabilitation | 267,032 | 267,032 267,032 699,314 635,072 | 267,032 | 474,33 474,33 267,03 267,03 741,37 752,03 1,009,74 |
| 5186 Other Medical Care 5220 Medical Officer Other Hospital Care 5370 Hospital Care 5370 Hospital Care 5370 Hospital Care 5420 Social Welfare 5410 Administration 5420 Social Assistance 5100 Planning and Zonin Community Develop Social Land Asset 5220 General Land Asset 5230 Urban Renewal 5240 Beautification and L | g nent mbly .and Rehabilitation Control | 267,032 | 267,032 267,032 699,314 635,072 | 267,032 | 267,03 741,37 752,03 |

BUDGETED EXPENDITURE

Municipality of The City of Brandon

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|--------------------------------|
| 7100 Natural Resources | | | | |
| 7120 Agriculture | | | | |
| 7121 Destruction of Pests | | | | |
| 7122 Protective Inspections | | | | |
| 7123 Rural Area Weed Control | | | | |
| 7124 Drainage of Land | | | | |
| 7125 Veterinary Services | | | | |
| 7130 Water Resources and Conservation | | | | |
| | | | | |
| 7200 Regional Development 7300 Industrial Development | | | | |
| · | F07 700 | 440.474 | 045 470 | 500.00 |
| 7400 Other Economic Development | 567,792 | 448,171 | 615,176 | 538,08 |
| 7410 Tourism 7420 Public Receptions | 367,025 | 188,627 | 153,885 | 125,43 |
| TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1 | 934,817 | 636,798 | 769,061 | 663,52 |
| | | | | |
| 8110 Recreation | 1,448,467 | 1,392,921 | 1,530,062 | 1,557,58 |
| 8120 Community Centers and Halls | 60,000 | 60,000 | 60,000 | 60,00 |
| 8130 Swimming Pools and Beaches | 360,580 | 297,882 | 398,483 | 409,62 |
| 8140 Golf Courses | 11,300 | 10,560 | 13,000 | 13,00 |
| 8150 Skating Rinks and Arenas | | | | |
| 8180 Parks and Playgrounds | 3,406,209 | 3,262,186 | 3,718,195 | 3,798,06 |
| 8190 Other Recreational Facilities | 211,715 | 149,101 | 212,449 | 750,27 |
| Canada Games Sportsplex | 1,778,219 | 1,578,479 | 1,792,214 | 1,865,00 |
| Keystone Centre | 1,123,650 | 1,117,751 | 1,871,747 | 1,874,32 |
| | .,0,000 | .,, | .,0, | .,01.,02 |
| 8240 Museums | 116,869 | 115.688 | 116,844 | 117,12 |
| 8250 Libraries | 900,656 | 953,337 | 875,106 | 823,07 |
| 8280 Other Cultural Facilities | 000,000 | | 010,100 | 020,01 |
| Centennial Auditorium | 199,574 | 181,056 | 191,053 | 196,60 |
| Riverbank Inc. | 717,115 | 717,115 | 728,793 | 740,76 |
| Art Gallery | 250,235 | 247,796 | 255,240 | 255,24 |
| Brandon First | 134,811 | 133,254 | 142,541 | 164,10 |
| TOTAL RECREATIONAL & CULTURAL SERVICES - TO PAGE 1 | 10,719,400 | 10,217,124 | 11,905,726 | 12,624,79 |
| | · | | | |
| 9111 L.U.D. of Page 7 | ├ | | | |
| 9112 L.U.D. of Page 7 | ┝────┼ | | | |
| 9113 L.U.D. of Page 7 | ┞─────╂ | | | |
| 9114 L.U.D. of Page 7 | | | | |
| 9320 Transfer to Capital - Page 13 | 7,180,555 | 3,773,081 | 5,160,820 | 1,535,00 |
| | | | | |
| 9330 Transfer to Utility - Page 6 | 3,706,127 | 3,706,127 | 3,138,119 | 5,695,89 |
| 9410 Debenture Debt Charges - Page 11 | | | | |
| 9410Debenture Debt Charges - Page 119420Other Long-term Debt Charges - Page 11 | | | | |
| 9410Debenture Debt Charges - Page 119420Other Long-term Debt Charges - Page 119430Tax Discount and Short-term Loan Interest | 79,017 | 62,793 | 79,995 | 80,00 |
| 9410Debenture Debt Charges - Page 119420Other Long-term Debt Charges - Page 11 | 79,017 | 62,793 | 79,995 | 80,00 |
| 9410Debenture Debt Charges - Page 119420Other Long-term Debt Charges - Page 119430Tax Discount and Short-term Loan Interest | 79,017 | 62,793 | 79,995 | 80,00 |
| 9410Debenture Debt Charges - Page 119420Other Long-term Debt Charges - Page 119430Tax Discount and Short-term Loan Interest9440Other Debt Charges | 79,017 | 62,793 | 79,995 | 80,00 |
| 9410Debenture Debt Charges - Page 119420Other Long-term Debt Charges - Page 119430Tax Discount and Short-term Loan Interest9440Other Debt Charges | 79,017 | 62,793 | 79,995 | |
| 9410Debenture Debt Charges - Page 119420Other Long-term Debt Charges - Page 119430Tax Discount and Short-term Loan Interest9440Other Debt ChargesOther Fiscal Services | | | | |
| 9410 Debenture Debt Charges - Page 11 9420 Other Long-term Debt Charges - Page 11 9430 Tax Discount and Short-term Loan Interest 9440 Other Debt Charges Other Fiscal Services TOTAL FISCAL SERVICES - TO PAGE 1 9900 General Reserve 9910 Specific Reserves: Schedule 1 | | | | 80,00 7,310,89 18,939,33 |
| 9410 Debenture Debt Charges - Page 11 9420 Other Long-term Debt Charges - Page 11 9430 Tax Discount and Short-term Loan Interest 9440 Other Debt Charges Other Fiscal Services TOTAL FISCAL SERVICES - TO PAGE 1 9900 General Reserve | 10,965,699 | 7,542,001 | 8,378,935 | 7,310,89 |

UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of The City of Brandon

| REVEN | NUE | | | |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
| 300 WATER CONSUMER SALES - Residential | 13,689,003 | 12,649,816 | 16,496,731 | 18,977,283 |
| - Commercial and Bulk - Industrial - Federal and Provincial - Municipal and Schools | | | | |
| 310 SEWER SERVICE CHARGES - Residential - Commercial - Other | 9,554,804 | 8,657,037 | 11,962,850 | 14,090,612 |
| 320 Discounts, Refunds and Cancellations | | | | |
| Net Consumer Revenue - Sub Total | 23,243,807 | 21,306,853 | 28,459,581 | 33,067,895 |
| 330 Penalties | 75,000 | 87,976 | 75,000 | 75,000 |
| 340 Hydrant Rentals | 305,800 | 257,000 | 340,965 | 351,670 |
| 350 Installation Service | | | | |
| 360 Connection Revenue - Net | 1,045,808 | 1,019,673 | 1,130,110 | 1,199,084 |
| 370 Provincial Grants | | 65,380 | | |
| 380 Other Revenue | 3,469,966 | 3,020,687 | 3,054,248 | 6,559,400 |
| 390 Transfer from Revenue Fund - Page 5 | | | | |
| 396Transfer from Reserves - Utility - Page 13397Transfer from Accumulated Surplus | 311,500 | 155,434 | 297,702 | |
| | 28,451,881 | 25,913,003 | 33,357,606 | 41,253,049 |
| EXPENDITURE | | | | |
| 410 WATER SUPPLY | | | | |
| 411 Administration | 4,281,799 | 3,768,479 | 4,545,997 | 4,337,392 |
| 412 Customer Billings and Collections | 780,025 | 866,332 | 881,397 | 954,183 |
| 413 Purification and Treatment | 7,695,975 | 6,627,096 | 7,812,007 | 7,876,853 |
| 414 Water Purchases | 400.405 | 000 540 | 444.050 | 100.015 |
| 415 Service of Supply | 403,105 | 220,519 | 414,853 | 433,845 |
| 416 Transmissions and Distribution 417 Other Water Supply Costs | 916,059 16,193 | 949,855 20,765 | 971,354 20,855 | 986,363 21,751 |
| 418 Connections - Net Loss Maintenance of Mains | 10,193 | 20,703 | 20,000 | 21,751 |
| TOTAL | 14,093,156 | 12,453,047 | 14,646,465 | 14,610,387 |
| 420 SEWAGE COLLECTION AND DISPOSAL | | | | |
| 421 Administration | 37,443 | 24,682 | 43,038 | 39,917 |
| 422 Sewage Collection System | 348,105 | 374,231 | 400,972 | 434,508 |
| 423 Sewage Lift Station | 163,710 | 148,703 | 292,251 | 264,423 |
| 424 Sewage Treatment and Disposal 425 Other Sewage Collection and Disposal Costs | 7,128,056 | 6,513,923 | 7,260,422 | 7,333,474 |
| 425 Connections - Net Loss Maintenance of Mains | | | | |
| TOTAL | 7,677,314 | 7,061,538 | 7,996,684 | 8,072,322 |
| 430 TRANSFER TO CAPITAL - Page 13 | | | | |
| 440 TRANSFERS TO RESERVES | | | | |
| 441 Water Utility: Schedule 2 | 2,277,543 | 2,134,302 | 3,142,643 | 5,658,189 |
| Wastewater Utility: Schedule 2 | 2,062,616 | 1,726,454 | 3,310,409 | 6,191,641 |
| 442 Office Equipment: Schedule 2 | 3,000 | 3,000 | 3,000 | 3,000 |
| Mitigation & Preparedness: Schedule 2 TOTAL | 4,343,159 | 3,863,756 | 6,456,052 | 11,852,830 |
| 450 DEBENTURE DEBT CHARGES - Page 12 | 2,338,252 | 2,230,548 | 1,923,613 | 4,323,955 |
| OTHER LONG-TERM DEBT CHARGES - Page 12 | | | | |
| 471 Deficit Recovery, 2015, 2016, 2017, 2020, 2021 - Page 9 | 1,659,304 | 565,566 | 2,334,792 | 2,393,555 |
| TOTAL | 30,111,186 | 26,174,454 | 33,357,606 | 41,253,049 |
| | -1,659,304 | -261,452 | | |
| | -1,038,304 | -201,402 | | |

CALCULATION OF TAX LEVIES

Municipality of The City of Brandon

| | | Assess | ments | | [| Expenditures |] | Г | | Revi | enues | |
|-----------------------------------|---------------|------------------|-------------|---------------|-----------------|--------------|-------------|---------------------------------------|----------------|---------------------------------------|---|-------------|
| | | Grazing Lease | | | | | | | _ [| | Grazing Lease | |
| | | and/or Converted | | | | Allowance | | M/R | Tax | Grants in | and/or Converted | ļ |
| Requisition Taxes: | Taxable | fees | Grants | Total | Basic | Tax Assets | Total | Frt | Levy | Lieu of Taxes | fees | Total |
| Foundation - Residential | 2,053,028,780 | | 41,956,890 | 2,094,985,670 | | | | | | | | |
| Foundation - Other | 801,376,380 | | 111,821,940 | 913,198,320 | 7,422,861 | -385 | 7,422,476 | 8.128 | 6,513,587 | 908,889 | | 7,422,476 |
| Special - Brandon School Division | 2,857,507,640 | 35,588,300 | 154,982,280 | 3,048,078,220 | 43,124,044 | 3,215 | 43,127,259 | 14.149 | 40,430,876 | 2,192,844 | 503,539 | 43,127,259 |
| Community Revitalization | 2,936,830 | | | 2,936,830 | 65,424 | | 65,424 | 22.277 | 65,424 | | | 65,424 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Total Requisition | | | | | 50,612,329 | 2,830 | 50,615,159 | | 47,009,887 | 3,101,733 | 503,539 | 50,615,159 |
| | | | | | Page 1 | | | _ | | | | |
| | | Assess | ments | | | Expenditures | | | | Reve | enues | |
| | | | | | | Allowance | | M/R | Tax | Grants in | Other Revenues and | |
| Local Urban Districts | Taxable | Otherwise Exempt | Grants | Total | Basic | Tax Assets | Total | Frt | Levy | Lieu of Taxes | Transfers | Total |
| L.U.D. | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | - |
| | | | | | | | | | | - | | |
| Debenture Debt Charges: | I | | | | | | | · | | | | |
| | | | | | | | | FRT | | · · · · · · · · · · · · · · · · · · · | | |
| Local Improvements | 2,920,487,980 | 309,926,340 | 144,981,350 | 3,375,395,670 | 1,880,375 | 3,096 | 1,883,471 | 0.558 | 1,802,571 | 80,900 | | 1,883,471 |
| | | | | | | | · · · | | | | | |
| General | 2,922,512,670 | | 158,127,310 | 3,080,639,980 | 1,257,744 | 2,238 | 1,259,982 | 0.409 | 1,195,308 | 64,674 | | 1,259,982 |
| | | | | | | | · · · | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Special Services Levies: | | I | | | · | | | | | | L | |
| Local Government | 2,922,512,670 | | 158,127,310 | 3,080,639,980 | 738,333 | 1,021 | 739,354 | 0.240 | 701,403 | 37,951 | | 739,354 |
| | | | , , | | | , | , | | , | · · · · · · | | |
| Deficit Recovery | J I | | | | L | | | | | | II | |
| General | | | | | | | | | | | | |
| Utility | | | | | | | | | | | | |
| Reserve Funds | J I | | | | ۱ <u>ــــــ</u> | | | II I. | | | II | |
| General | | | | | | | | | | | | ı |
| Schedule 1 | 2,922,512,670 | | 158,127,310 | 3,080,639,980 | 12,331,401 | 2,547 | 12,333,948 | 2.786 | 8,142,120 | 440,543 | 3,751,285 | 12,333,948 |
| | | | , , | -,,, | ,,. | , - | ,,. | | -, , - | | | |
| | | | | | | | | | | | <u> </u> | |
| | | | | | | | | | | | <u> </u> | |
| General Municipal: | | I | | | L | | | | | | <u> </u> | |
| At Large | 2,922,512,670 | | 158,127,310 | 3,080,639,980 | 40,099,445 | 1,245 | 40,100,690 | 13.017 | 38,042,347 | 2,058,343 | | 40,100,690 |
| Business Tax, Cable | 9,505,400 | | , | 9,505,400 | 95,054 | .,210 | 95,054 | 1% | 95,054 | | <u>├</u> ───┤ | 95,054 |
| | | | | 0,000,000 | | | | | 00,004 | | <u>├</u> ────┼ | |
| Other Revenue and Transfers | L | I | | | 54,050,631 | | 54,050,631 | · · · · · · · · · · · · · · · · · · · | | | 54,050,631 | 54,050,631 |
| Budgeted Deficit | | | | | 31,000,001 | | 01,000,001 | L | | | | |
| Total Municipal | | | | | 110,452,983 | 10,148 | 110,463,130 | Г | 49,978,803.00 | 2,682,411.00 | 57,801,916 | 110,463,130 |
| |] | | | | 110,402,000 | 10,140 | 110,400,100 | L | -10,010,000.00 | 2,002,711.00 | | 110,400,100 |
| Totals | | | | | 161,065,312 | 12,978 | 161,078,289 | Г | 96,988,690 | 5,784,144 | 58,305,455 | 161,078,289 |
| · • | | | | | | Page 1 | | L | Page 1 | Page 1, 9 | Page 2 | |
| | | | | | | i aye i | | | i aye i | 1 aye 1, 9 | i aye z | |

For the Year Ending 31 December 2024

| Part 1 | - Grants | In Lieu | of Taxes |
|--------|----------|---------|----------|
| | | | |

| | Assessm | ient | | | | |
|---------------------------------|--------------------|-------------|-----------|-----------|----------|-----------|
| Government or Agency | Farm / Residential | Other | Mill Rate | Amount | Frontage | Total |
| Federal - Residential | 196,920 | | 31.159 | 6,136 | | 6,136 |
| Federal - Farm | 1,019,790 | | 31.159 | 31,776 | | 31,776 |
| Federal | | 11,971,580 | 39.287 | 470,327 | | 470,327 |
| Canadian Pacific Rail | | 8,882,900 | 39.287 | 348,982 | | 348,982 |
| Canada Post | | 1,155,640 | 39.287 | 45,402 | | 45,402 |
| Provincial - Court Services | | 3,284,130 | 39.287 | 129,024 | | 129,024 |
| Provincial - Land Titles Office | | 396,630 | 39.287 | 15,582 | | 15,582 |
| Provincial - Family Services | 149,850 | | 31.159 | 4,669 | | 4,669 |
| Provincial - Gov't Services | 119,780 | | 31.159 | 3,732 | | 3,732 |
| Provincial - Gov't Services | | 11,438,840 | 39.287 | 449,398 | | 449,398 |
| Provincial - Highways - Farm | 63,230 | | 31.159 | 1,970 | | 1,970 |
| Provincial - Highways | | 764,240 | 39.287 | 30,025 | | 30,025 |
| Provincial - BCI | | 6,673,690 | 39.287 | 262,189 | | 262,189 |
| Brandon University | 3,663,000 | | 31.159 | 114,135 | | 114,135 |
| ACC | | 26,122,740 | 39.287 | 1,026,284 | | 1,026,284 |
| ACC | | 77,100 | 0.558 | 43 | | 43 |
| Fire College | | 4,173,600 | 39.287 | 163,968 | | 163,968 |
| Manitoba Public Insurance | 368,110 | | 31.159 | 11,470 | | 11,470 |
| Manitoba Public Insurance | | 2,259,150 | 39.287 | 88,755 | | 88,755 |
| Manitoba Housing | 37,579,010 | | 31.159 | 1,170,924 | | 1,170,924 |
| Manitoba Housing | | 3,145,030 | 17.010 | 53,497 | | 53,497 |
| Manitoba Housing | | 586,180 | 39.287 | 23,029 | | 23,029 |
| Manitoba Housing | | 77,620 | 0.558 | 43 | | 43 |
| Manitoba Hydro - Farm | 650 | | 31.159 | 20 | | 20 |
| Manitoba Hydro | | 20,747,710 | 39.287 | 815,115 | | 815,115 |
| Manitoba Hydro | | 64,230 | 0.558 | 36 | | 36 |
| Manitoba Hydro | | 13,364,910 | 38.729 | 517,610 | | 517,610 |
| Subtotal | 43,160,340 | 115,185,920 | | 5,784,143 | | 5,784,143 |
| | | | | | | |
| Total-Pages 1,8 | | | | 5,784,143 | | 5,784,143 |

Part 2 - Conditional Transfers and Grants

| Government or Agency | Purpose | Amount |
|----------------------|--|-----------|
| Federal Government | Fuel Tax Rebate Program | 2,868,465 |
| Federal Government | Transit - Fuel Tax Rebate Program | 486,888 |
| Federal Government | Young Canada Works - Heritage | 4,800 |
| Federal Government | Aboriginal Relations | 100,413 |
| Federal Government | Police | 400,000 |
| Federal Government | Economic Development | 38,000 |
| Province of Manitoba | Efficiency Manitoba | 40,000 |
| Province of Manitoba | Ambulance | 3,329,238 |
| Province of Manitoba | Diseased Trees | 201,788 |
| Province of Manitoba | Heritage Projects | 1,400 |
| Province of Manitoba | Product Stewardship | 922,912 |
| Province of Manitoba | Waste Reduction Fund Rebate | 320,000 |
| Province of Manitoba | Police | 4,267,788 |
| Province of Manitoba | Composting | 60,000 |
| Province of Manitoba | Youth Programs & Community Initiatives | 31,000 |
| Province of Manitoba | Housing | 2,240,000 |
| Province of Manitoba | Mosquito Control | 110,000 |

Total - Page 2

15,422,692

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|----------------|--------|
| | | | | |
| | | | | |
| | | | Total - Page 1 | |

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

| \$15,869,919 \$15,2016, 2017, 2020, 2021 \$15,869,919 | PUB No. 119/23 | 2,334,792 |
|--|----------------|-----------|
| | | |
| | Total - Page 6 | 2,334,792 |

For the Year Ending 31 December 2024

Part 1 - Debenture Debt Charges

| Part 1 - Depenture Dept Charges | ı | | , | | | | , | r | | · | |
|--|-------------------------------------|----------|-----------------------|---------------------------|--------------------------|----------|--------------------------|-----------|---------------|----------------------------------|-------------------|
| | | | Opening | | | | | | | | |
| Purpose | By-law No. | Maturity | Balance | Principal | Closing Balance | Interest | Total Payment | Frontage | Other | Net Requirement | Area to be Levied |
| | | | | | | | | | | | |
| Fire Hall | 6930 / 6990 | 2030 | 4,710,959 | 580,009 | 4,130,950 | 231,779 | 811,788 | | | 811,788 | LID |
| Police Station | 6919 / 7054 | 2030 | 6,296,859 | 785,228 | 5,511,632 | 283,359 | 1,068,586 | | | 1,068,586 | LID |
| | 7000 / 7404 / 7457 | | 700.007 | 054.544 | 500.450 | | 070.444 | | | | |
| Keystone Centre (Roof Repairs) | 7063 / 7121 / 7157 | 2026 | 786,667 | 254,511 | 532,156 | 23,600 | 278,111 | | | 278,111 | At Large |
| 638 Princess Ave (Retrofit) | 7060 / 7158 | 2026 | 595,471 | 192,653 | 402,818 | 17,864 | 210,517 | | | 210,517 | At Large |
| Airport Terminal Redevelopment | 7116 / 7152 / 7197 | 2034 | 3,608,032 | 264,084 | 3,343,948 | 153,341 | 417,425 | | | 417,425 | At Large |
| 34th Street Extension | 7232 / 7320 | 2031 | 2,468,766 | 277,629 | 2,191,138 | 74,063 | 351,692 | | | 351,692 | At Large |
| Outdoor Field Complex | 7295 | | 6,000,000 | | 6,000,000 | | | | | | At Large |
| RCMP OCC Project | 7312 | | 3,766,855 | | 3,766,855 | | | | | | At Large |
| | | | | | | | | | | | 5 |
| Southeast Drainage Improvements | 7331 | | 30,140,000 | | 30,140,000 | | | | | | At Large |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | 50.070.000 | | 50.040.400 | 70.4.000 | | I | | | |
| Part 2 - Summary (by area) - to be carri | ied forward - Page 8 | | 58,373,609 | 2,354,113 | 56,019,496 | 784,006 | 3,138,119 | L | | 3,138,119 | |
| | | | se Exempt | Grant | | | | Raised by | Raised by | | |
| Area to be Levied Local Improvements | Taxable Assessment 2,920,487,980 | Asse | ssment 309,926,340 | Assessment 144,981,350 | Assessment 3,375,395,670 | | Requirement 1,880,375 | Frontage | Other Revenue | Raised by Mill Rate 1,880,375 | |
| General | 2,920,487,980 | | <u> </u> | 158,127,310 | | | 1,880,375 | | | 1,880,375 | |
| | | | | ,,,,,, | -,,000,000 | | | | | .,,,,,,,,, | |
| | | | | | | | | | | | |

3,138,119

3,138,119

For the Year Ending 31 December 2024

Part 1 - Debenture Debt Charges

| <u></u> | | | | | | | | | | | |
|--|-------------|----------|--------------------|-----------|-----------------|----------|---------------|----------|-----------|-----------------|-------------------|
| Purpose | By-law No. | Maturity | Opening Balance | Principal | Closing Balance | Interest | Total Payment | Frontage | Other | Net Requirement | Area to be Levied |
| | | | | | | | | | | | |
| Central WWTF | 6979 / 7131 | 2031 | 5,512,799 | 612,777 | 4,900,022 | 183,423 | 796,200 | | 796,200 | | Utility Rates |
| WTF Chemical Building - Series A | 7229 / 7288 | 2040 | 7,090,276 | 322,388 | 6,767,888 | 221,571 | 543,959 | | 543,959 | | Utility Rates |
| WTF Chemical Building - Series B | 7229 / 7325 | 2042 | 7,728,547 | 282,040 | 7,446,507 | 301,413 | 583,453 | | 583,453 | | Utility Rates |
| Water Treatment Facility Expansion | 7238 | | 40,670,500 | | 40,670,500 | | | | | | Utility Rates |
| Water Treatment Facility Expansion | 7364 | | 15,000,000 | | 15,000,000 | | | | | | Utility Rates |
| Southwest Brandon Wastewater Servicing | 7338 | | 30,000,000 | | 30,000,000 | | | | | | Utility Rates |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | - | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | <u> </u> |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | 106,002,122 | 1,217,205 | 104,784,917 | 706,408 | 1,923,613 | | 1,923,613 | [| 1 |

| | | Otherwise Exempt | Grant | | | Raised by | Raised by | |
|--------------------|--------------------|------------------|-------------|---------------|-------------|-----------|---------------|---------------------|
| Area to be Levied | Taxable Assessment | Assessment | Assessment | Assessment | Requirement | Frontage | Other Revenue | Raised by Mill Rate |
| Local Improvements | 2,920,487,980 | 309,926,340 | 144,981,350 | 3,375,395,670 | | | | |
| Utility Revenue | | | | | 1,923,613 | | 1,923,613 | |
| | | | | | | | | |

CAPITAL BUDGET

Municipality of The City of Brandon

For the Year Ending 31 December 2024

PART 1 - CAPITAL EXPENDITURES

| Particulars of Expondituro Cost General Fund Utility Fund Reserves Borro General Operating Fund - Schedule 3 5,150,820 5,150,820 1 28,966,573 1 28,966,573 1 28,966,573 1 10,974,500 1 10,974,500 1 37,950 30,950,550 1 10,974,500 1 10,974,500 1 37,950,855 1 1 37,950,855 1 1 37,950,855 1< | | | Estimated Total | Borne by | Borne by | Borne by | Borne by |
|---|-------------------------------|---------------|--------------------|----------------|--------------------|-------------|------------------------|
| Uilty Operating Fund Schedule 4 | Particulars of Expenditure | | Cost | | | • | Borrowing |
| General Reserves - Schedule 5 28,966,579 28,966,579 Duttor Sports Complex 6,000,000 10,974,300 6 Renovations - RCMP OCC 3,536,855 3 3 Southeest Drainage 11,974,300 10,974,300 10 Water Treatment Facility Expansion 8,027,400 10 12 Water Treatment Facility Expansion 8,027,400 10 10 Part 2 10,974,300 10 10 10 Part 2 60,000,000 10 10 10 10 Part 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Page 6 30,940,878 Part 2 40 Part 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS To Operating To Capital To Operating To Capital Cache Recenter Reserves - Schedule 6 10,974,300 Cache Recenter Reserves - Schedule 6 10,974,300 Part 1 28,966,579 Cathe Recenter Reserves - Schedule 6 10,974,300 Part 1 29,702 10,974,300 Part 1 29,702 10,974,300 Part 1 29,702 10,974,300 Part 1 29,702 10,974, | | | 5,160,820 | 5,160,820 | | | |
| Uity Reserve - Schedule B 10.974.300 10.974.300 Outloor Sport Complex 6.000.000 6 Renovations - RCMP OCC 3.586.855 9 Southeest Drainage 12.980.000 12 Water Treatment Facility Expansion 8.027.400 10 Southwest Blandom Wastowater Servicing 18.027.400 10 Southwest Blandom Wastowater Servicing 18.027.400 10 Page 5 10 10 Page 5 10 10 Page 5 10 10 Page 5 10.943.900.879 10 Page 5 10.943.900.879 10 Page 5 10.974.200 10 Page 5 10.974.200 10 Page 5 10.974.300 10.974.300 General Fund Transfers Ublity Fund Transfers 10.974.300 General Reserves Schedule 5 10.974.300 10.974.300 General Reserve Schedule 7 3.751.285 10.974.300 General Reserve Schedule 8 207.702 10.974.300 General Reserve Schedule 8 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | |
| Outdoor Sports Complex 6.000.000 6.00.000 Southeast Drainage 12.980.000 3.3 Southeast Drainage 12.980.000 1.2 Wate Tradement Pacify Expansion 8.027.400 8 Southwast Erandon Wastewater Servicing 18.885.000 Southwast Erandon Wastewater Servicing 18.885.000 <t< td=""><td></td><td>5</td><td></td><td></td><td></td><td></td><td></td></t<> | | 5 | | | | | |
| Benovations - RCMP OCC 3358.885 | | | | | | 10,974,300 | 6 000 000 |
| Southeast Drainage 12.900.00 | | | | | | | 6,000,000 3,536,855 |
| Water Treatment Facility Expansion 8.027.400 Image: Control of the second seco | | | | | | | 12,990,000 |
| Southwest Brandon Wastewater Servicing 18,85,000 Image: Southwest Brandon Wastewater Servicing Image: Southwest Brandon Wastewa | | nsion | | | | | 8,027,400 |
| TOTAL 5.160.820 Page 5 Page 6 30.940.879 Part 2 49 Part 2 PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Part 2 49 Part 2 Reserve Name and By-Law No. General Fund Transfers Utility Fund Transfers Cash Re IUIIIty Reserves - Schedule 5 Io Operating To Capital To Operating To Capital Cash Re General Reserves - Schedule 6 Io Operating To Capital Io Operating To Capital Io Operating | | | | | | | 18,685,000 |
| TOTAL 5.160.820 Page 5 Page 6 30.940.879 Part 2 49 Part 2 PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Part 2 49 Part 2 Reserve Name and By-Law No. General Fund Transfers Utility Fund Transfers Cash Re IUIIIty Reserves - Schedule 5 Io Operating To Capital To Operating To Capital Cash Re General Reserves - Schedule 6 Io Operating To Capital Io Operating To Capital Io Operating | | | | | | | |
| TOTAL 5.160.820 Page 5 Page 6 30.940.879 Part 2 49 Part 2 PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Part 2 49 Part 2 Reserve Name and By-Law No. General Fund Transfers Utility Fund Transfers Cash Re IUIIIty Reserves - Schedule 5 Io Operating To Capital To Operating To Capital Cash Re General Reserves - Schedule 6 Io Operating To Capital Io Operating To Capital Io Operating | | | | | | | |
| TOTAL 5.160.820 Page 5 Page 6 30.940.879 Part 2 49 Part 2 PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Part 2 49 Part 2 Reserve Name and By-Law No. General Fund Transfers Utility Fund Transfers Cash Re IUIIIty Reserves - Schedule 5 Io Operating To Capital To Operating To Capital Cash Re General Reserves - Schedule 6 Io Operating To Capital Io Operating To Capital Io Operating | | | | | | | |
| TOTAL 5.160.820 Page 5 Page 6 30.940.879 Part 2 49 Part 2 PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Part 2 49 Part 2 Reserve Name and By-Law No. General Fund Transfers Utility Fund Transfers Cash Re IUIIIty Reserves - Schedule 5 Io Operating To Capital To Operating To Capital Cash Re General Reserves - Schedule 6 Io Operating To Capital Io Operating To Capital Io Operating | | | | | | | |
| TOTAL 5.160.820 Page 5 Page 6 30.940.879 Part 2 .49 PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Part 2 .49 Reserve Name and By-Law No. General Fund Transfers Utility Fund Transfers Cash Re General Reserves - Schedule 5 0 10.974.300 General Reserves - Schedule 6 | | | 94 340 954 | | | | |
| Page 5 Page 6 39,940,879 PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Part 2 49 Reserve Name and By-Law No. General Fund Transfers Utility Fund Transfers Cash Re General Reserves - Schedule 5 28,966,579 To Operating To Capital To Capital General Reserves - Schedule 6 3,751,285 1 1 10,974,300 Utility Reserves - Schedule 7 3,751,285 2 1 1 Utility Reserves - Schedule 8 1 2 1 1 Utility Reserves - Schedule 7 3,751,285 1 1 1 Image 1 1 1 1 1 1 1 Image 2 28,966,579 1 1 1 1 Image 3 1 1 1 1 1 Image 4 1 1 1 1 1 Image 5 1 1 1 1 1 Image 6 1 1 1 1 1 Image 7 28,966,579 1 297,702 1 Page 6 10,974,300 1 1 1 Image 7 1 297,702 1 1 Image 8 | | | | 5,160,820 | | | |
| Page 6 39,940,879 PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Part 2 49 Reserve Name and By-Law No. General Fund Transfers Utility Fund Transfers Cash Re General Reserves - Schedule 6 10,974,300 Cash Re General Reserves - Schedule 6 10,974,300 Cash Re General Reserves - Schedule 6 10,974,300 Cash Re General Reserves - Schedule 7 3,751,285 10 Utility Reserves - Schedule 8 297,702 10 Utility Reserves - Schedule 8 10,974,300 10 General Reserves - Schedule 8 10,974,300 10 Utility Reserves - Schedule 6 10,974,300 10 General Reserves - Schedule 8 10,974,300 10 Utility Reserves - Schedule 8 10 10 General Reserves - Schedule 8 10 10 Utility Reserves - Schedule 8 10 10 General Reserves - Schedule 8 10 10 Page 2 28,966,579 10 Page 3 79 297,702 Page 4 10,974,300 10 Page 5 10,974,300 10 Page 6 10,974,300 10 Page 7 29,966,579 10 Pa | | | | | | | |
| PART 2 - GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS Par General Reserves As chedule 5 General Fund Transfers Utility Fuend Transfers Cash Reserves As and By-Law No. General Reserves As and By-Law No. General Reserves As and By-Law No. To Operating To Capital To Operating To Capital To Capital Cash Reserves As and By-Law No. General Reserves As and By-Law As and By As and B | | | | C C | Page 6 | 39,940,879 | |
| General Fund Transfers Utility Fund Transfers Capital To Capital To Capital To Capital Capital Capital Capital Capital To Capital Capital Capital Capital To Capital Capit | | | | | | Part 2 | 49,239,255 |
| Reserve Name and By-Law No. To Operating To Capital To Operating To Capital Cash Re General Reserves - Schedule 6 Cash Re General Reserves - Schedule 7 3,751,285 10,974,300 Cash Re Utility Reserves - Schedule 8 297,702 10 10 Utility Reserves - Schedule 8 297,702 10 10 Utility Reserves - Schedule 8 10 297,702 10 10 Utility Reserves - Schedule 8 10 297,702 10 | PART 2 - GENERAL AND SPE | CIFIC RESERVE | FUND WITHDRAWAL | S | | | Part 3 |
| Reserve Name and By-Law No. To Operating To Capital To Operating To Capital Cash Re General Reserves - Schedule 6 Cash Re General Reserves - Schedule 7 3,751,285 10,974,300 Cash Re Utility Reserves - Schedule 8 297,702 10 10 Utility Reserves - Schedule 8 297,702 10 10 Utility Reserves - Schedule 8 10 297,702 10 10 Utility Reserves - Schedule 8 10 297,702 10 | [| | Conservation | d Transford | 1 141144 | Transform | |
| General Reserves - Schedule 5 28,966,579 10,974,300 Utility Reserves - Schedule 7 3,751,285 0 General Reserves - Schedule 8 297,702 0 Utility Reserves - Schedule 8 0 297,702 0 Utility Reserves - Schedule 8 0 0 0 0 Utility Reserves - Schedule 7 3,751,285 0 0 0 0 Utility Reserves - Schedule 8 0 | Reserve Name and F | Sv-Law No | | | | | Cash Resources |
| Utility Reserves - Schedule 6 10,974,300 General Reserves - Schedule 7 3,751,285 | | - | i o oporaung | | | i o oupitui | odon noodilood |
| Utility Reserves - Schedule 8 297,702 Utility Reserves - Schedule 8 297,702 Image: Schedule 8 1 Image: Schedule 8 1 <td></td> <td></td> <td></td> <td>-,,</td> <td></td> <td>10,974,300</td> <td></td> | | | | -,, | | 10,974,300 | |
| Image: Second | | 7 | 3,751,285 | | | | |
| Page 2 28,966,579 Part 1 297,702 Page 6 10,974,300 Part 1 Page 6 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) PROPOSAL TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Amount Ter Outdoor Sports Complex 6,000,000 10 Yet Renovations - RCMP OCC 3,536,855 10 Yet Southeast Drainage 12,990,000 20 Yet Water Treatment Facility Expansion 8,027,400 20 Yet Southwest Brandon Wastewater Servicing 18,685,000 20 Yet TOTAL - Part 1 49,239,255 49,239,255 | Utility Reserves - Schedule 8 | | | | 297,702 | | |
| Page 2 28,966,579 Part 1 297,702 Page 6 10,974,300 Part 1 Page 6 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) PROPOSAL TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Amount Ter Outdoor Sports Complex 6,000,000 10 Yet Renovations - RCMP OCC 3,536,855 10 Yet Southeast Drainage 12,990,000 20 Yet Water Treatment Facility Expansion 8,027,400 20 Yet Southwest Brandon Wastewater Servicing 18,685,000 20 Yet TOTAL - Part 1 49,239,255 49,239,255 | | | | | | | |
| Page 2 28,966,579 Part 1 297,702 Page 6 10,974,300 Part 1 Page 6 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) PROPOSAL TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Amount Ter Outdoor Sports Complex 6,000,000 10 Yet Renovations - RCMP OCC 3,536,855 10 Yet Southeast Drainage 12,990,000 20 Yet Water Treatment Facility Expansion 8,027,400 20 Yet Southwest Brandon Wastewater Servicing 18,685,000 20 Yet TOTAL - Part 1 49,239,255 49,239,255 | | | | | | | |
| Page 2 28,966,579 Part 1 297,702 Page 6 10,974,300 Part 1 Page 6 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Renovations - RCMP OCC 6,000,000 Southeast Drainage 12,990,000 Water Treatment Facility Expansion 8,027,400 20 Ye TOTAL - Part 1 Age 20 Ye Departmental Use Only | | | | | | | |
| Page 2 28,966,579 Part 1 297,702 Page 6 10,974,300 Part 1 Page 6 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Renovations - RCMP OCC 6,000,000 Southeast Drainage 12,990,000 Water Treatment Facility Expansion 8,027,400 20 Ye TOTAL - Part 1 Age 20 Ye Departmental Use Only | | | | | | | |
| Page 2 28,966,579 Part 1 297,702 Page 6 10,974,300 Part 1 Page 6 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Renovations - RCMP OCC 6,000,000 Southeast Drainage 12,990,000 Water Treatment Facility Expansion 8,027,400 20 Ye TOTAL - Part 1 Age 20 Ye Departmental Use Only | | | | | | | |
| Page 2 28,966,579 Part 1 297,702 Page 6 10,974,300 Part 1 Page 6 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Renovations - RCMP OCC 6,000,000 Southeast Drainage 12,990,000 Water Treatment Facility Expansion 8,027,400 20 Ye TOTAL - Part 1 Age 20 Ye Departmental Use Only | | | | | | | |
| Page 2 28,966,579 Part 1 297,702 Page 6 10,974,300 Part 1 Page 6 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) PROPOSAL TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Amount Ter Outdoor Sports Complex 6,000,000 10 Yet Renovations - RCMP OCC 3,536,855 10 Yet Southeast Drainage 12,990,000 20 Yet Water Treatment Facility Expansion 8,027,400 20 Yet Southwest Brandon Wastewater Servicing 18,685,000 20 Yet TOTAL - Part 1 49,239,255 49,239,255 | | | | | | | |
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| Page 6 10,974,300 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Reserve Loan Amount Ter Outdoor Sports Complex Image 6 6,000,000 10 Yet Renovations - RCMP OCC Image 7 3,536,855 10 Yet Southeast Drainage Image 7 12,990,000 20 Yet Water Treatment Facility Expansion Image 7 18,865,000 20 Yet Southwest Brandon Wastewater Servicing Image 7 Image 7 Image 7 Departmental Use Only Adopted by Resolution of Council Image 7 Image 7 Image 7 | | | Page 2 | 28,966,579 | | | |
| Part 1 Part 1 PART 3 - BORROWING (Subject to Municipal Board Approval) TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Reserve Loan Amount Ter Outdoor Sports Complex Image Image <td></td> <td></td> <td></td> <td>Part 1</td> <td></td> <td></td> <td></td> | | | | Part 1 | | | |
| PART 3 - BORROWING (Subject to Municipal Board Approval) TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Reserve Loan Amount Ter Outdoor Sports Complex 0 0 6,000,000 10 Yet Renovations - RCMP OCC 0 0 3,536,855 10 Yet Southeast Drainage 0 0 20 Yet Water Treatment Facility Expansion 0 18,685,000 20 Yet Southwest Brandon Wastewater Servicing 0 0 0 0 TOTAL - Part 1 49,239,255 1 49,239,255 1 | | | | | Page 6 | | |
| TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Reserve Loan Amount Ter Outdoor Sports Complex Image Image <t< td=""><td></td><td></td><td></td><td></td><td></td><td>Part 1</td><td></td></t<> | | | | | | Part 1 | |
| TEMPORARY FINANCING REPAYMENT PROPOSAL Bank Loan Revenue Loan Reserve Loan Amount Ter Outdoor Sports Complex Image Image <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<> | | | | | | | |
| PROPOSAL Bank Loan Revenue Loan Reserve Loan Amount Ter Outdoor Sports Complex Image Image 6,000,000 10 Ye Renovations - RCMP OCC Image Image 3,536,855 10 Ye Southeast Drainage Image Image 12,990,000 20 Ye Water Treatment Facility Expansion Image Image 8,027,400 20 Ye Southwest Brandon Wastewater Servicing Image Image Image Image Image Image Departmental Use Only Adopted by Resolution of Council Image Image Image Image Image | PART 3 - BORROWING (Subje | | aru Approvar) | | | | |
| Outdoor Sports Complex 6,000,000 10 Yet Renovations - RCMP OCC 3,536,855 10 Yet Southeast Drainage 12,990,000 20 Yet Water Treatment Facility Expansion 8,027,400 20 Yet Southwest Brandon Wastewater Servicing 18,685,000 20 Yet TOTAL - Part 1 49,239,255 TOTAL - Part 1 Departmental Use Only Adopted by Resolution of Council | | | TEN | PORARY FINANC | ING | REPAY | MENT |
| Renovations - RCMP OCC 3,536,855 10 Ye Southeast Drainage 12,990,000 20 Ye Water Treatment Facility Expansion 8,027,400 20 Ye Southwest Brandon Wastewater Servicing 18,685,000 20 Ye TOTAL - Part 1 49,239,255 10 Ye Departmental Use Only Adopted by Resolution of Council 10 Ye | PROPOSAL | | Bank Loan | Revenue Loan | Reserve Loan | Amount | Term |
| Southeast Drainage 12,990,000 20 Ye Water Treatment Facility Expansion 8,027,400 20 Ye Southwest Brandon Wastewater Servicing 18,685,000 20 Ye TOTAL - Part 1 49,239,255 Departmental Use Only Adopted by Resolution of Council | Outdoor Sports Complex | | | | | 6,000,000 | 10 Years |
| Water Treatment Facility Expansion 8,027,400 20 Ye Southwest Brandon Wastewater Servicing 18,685,000 20 Ye TOTAL - Part 1 49,239,255 Departmental Use Only Adopted by Resolution of Council | | | | | | | 10 Years |
| Southwest Brandon Wastewater Servicing 18,685,000 20 Ye TOTAL - Part 1 49,239,255 Departmental Use Only Adopted by Resolution of Council | | | | | | | 20 Years |
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| Departmental Use Only Adopted by Resolution of Council | Southwest Brandon Wastewate | er Servicing | | | | 18,685,000 | 20 Years |
| Departmental Use Only Adopted by Resolution of Council | | | | | TOTAL - Part 1 | 10 230 255 | |
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| | | CAPITA | L EXPENDITURE (Mark | Priority 1, 2, 3, etc.) | | | | SOURCE | OF FUNDS | |
|--------------------------|------------|------------|--------------------------|-------------------------|------------|------------------|------------|-------------|-----------------|----------|
| | 2025 | 2026 | 2027 | 2028 | 2029 | TOTAL | Operating | Reserves | Debenture Sales | Other |
| PAGE 14A | 7,333,560 | 10,834,783 | 5,954,560 | 8,756,741 | 3,807,100 | 36,686,744 | 125,000 | 33,061,744 | 3,500,000 | |
| | | | | | | | | | | |
| PAGE 14B | 26,793,350 | 31,521,700 | 25,749,400 | 19,608,900 | 21,626,900 | 125,300,250 | 13,713,000 | 71,429,260 | 37,991,240 | 2,166,7 |
| PAGE 14C | 61,940,000 | 53,506,000 | 34,828,000 | 7,625,000 | 21,702,000 | 179,601,000 | | 28,888,000 | 67,129,651 | 83,583,3 |
| | 01,940,000 | 53,500,000 | 34,828,000 | 7,025,000 | 21,702,000 | 179,001,000 | | 20,000,000 | 07,129,031 | 63,363,3 |
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| | 96,066,910 | 95,862,483 | 66,531,960 | 35,990,641 | 47,136,000 | 341,587,994 | 13,838,000 | 133,379,004 | 108,620,891 | 85,750, |
| SOURCE OF FUNDS - ANNUAL | 90,000,910 | 95,002,403 | 00,531,900 | 35,990,641 | 47,130,000 | | 13,030,000 | 133,379,004 | 100,020,091 | 65,750, |
| OPERATING | 1,535,000 | 1,308,500 | 1,500,000 | 5,832,000 | 3,662,500 | 13,838,000 | | | | |
| RESERVES | 32,610,160 | 21,036,983 | 24,334,960 | 26,764,641 | 28,632,260 | 133,379,004 | | | | |
| DEBENTURE SALES | 29,860,650 | 40,699,650 | 20,551,021 | 2,668,330 | 14,841,240 | 108,620,891 | | | | |
| OTHER | 32,061,100 | 32,817,350 | 20,145,979 | 725,670 | | 85,750,099 | | | | |
| | 96,066,910 | 95,862,483 | 66,531,960 | 35,990,641 | 47,136,000 | 341,587,994 | | | | |
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| | | CAPI | TAL EXPENDITURE (Mar | k Priority 1, 2, 3, etc.) | | | | SOURCE | OF FUNDS | |
|---------------------------------------|-----------|------------|---------------------------|---|-----------|-----------------|-----------|------------|-----------------|-------|
| | 2025 | 2026 | 2027 | 2028 | 2029 | TOTAL | Operating | Reserves | Debenture Sales | Other |
| GENERAL GOVERNMENT SERVICES | | | | | | | | | | |
| A. R. McDiarmid Civic Complex | 135,000 | 280,000 | 215,000 | 225,000 | 185,000 | 1,040,000 | | 1,040,000 | | |
| City Hall | 65,000 | 1,345,000 | 255,000 | 85,000 | 30,000 | 1,780,000 | | 1,780,000 | | |
| Civic Services Complex | 575,000 | 555,000 | 750,000 | 1,005,000 | 150,000 | 3,035,000 | | 3,035,000 | | |
| Clerk/Council Furniture and Equipment | | | 95,000 | | | 95,000 | | 95,000 | | |
| Computer upgrades | 240,000 | 400,000 | 240,000 | 275,000 | 710,000 | 1,865,000 | | 1,865,000 | | |
| Library Arts Building | | | | 40,000 | 800,000 | 840,000 | | 840,000 | | |
| Office Equipment | | | | , | 25,000 | 25,000 | | 25,000 | | |
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| PROTECTIVE SERVICES | | | | | | | | | | |
| Ambulance Equipment | | | | | | | | | | |
| Emergency Communications | | 319,000 | 350,000 | 45,000 | 10,000 | 724,000 | | 724,000 | | |
| Emergency Preparedness | | 45,000 | | 45,000 | 10,000 | 90,000 | 90,000 | . 2 .,000 | | |
| Fire Building | 140,000 | 135,000 | 20,000 | 425,000 | 75,000 | 795,000 | 00,000 | 795,000 | | |
| Fire Equipment | 110,000 | 100,000 | 103,000 | 48,000 | 20,000 | 171,000 | | 171,000 | | |
| Fire Vehicles | 3,095,000 | 445,000 | 76,400 | 40,000 | 156,000 | 3,772,400 | | 3,772,400 | | |
| Flood Control & Diking | 200,000 | 580,000 | 70,400 | 5,250,000 | 300,000 | 6,330,000 | | 6,330,000 | | |
| Police Building | 61,000 | 5,345,000 | | 20,000 | 30,000 | 5,456,000 | | 1,956,000 | 3,500,000 | |
| Police Equipment | 353,460 | 219,583 | 270,260 | 332,941 | 417,500 | 1,593,744 | | 1,938,000 | 3,500,000 | |
| Police Equipment | 779,100 | 219,583 | 594,900 | 565,800 | 553,600 | 2,754,600 | | 2,754,600 | | |
| Folice verticles | 779,100 | 201,200 | 594,900 | 505,600 | 555,600 | 2,754,600 | | 2,754,000 | | |
| ENVIRONMENTAL HEALTH - Sanitation | 620,000 | 440,000 | 2,835,000 | 95,000 | 345,000 | 4,335,000 | 35,000 | 4,300,000 | | |
| ENVIRONMENTAL HEALTH - Sanitation | 620,000 | 440,000 | 2,835,000 | 95,000 | 345,000 | 4,335,000 | 35,000 | 4,300,000 | | |
| | + + - + + | | | | | | | | | |
| PUBLIC HEALTH AND WELFARE | 045.000 | 400.000 | | | | 005 000 | | 005 000 | | |
| Cemetery | 245,000 | 120,000 | | | | 365,000 | | 365,000 | | |
| | 005 000 | 245.000 | 450.000 | 200,000 | | 1 000 000 | | 1 000 000 | | |
| REGIONAL PLANNING AND DEVELOPMENT | 825,000 | 345,000 | 150,000 | 300,000 | | 1,620,000 | | 1,620,000 | | |
| | 7 000 500 | 10.004.700 | 5 05 4 500 | 0.750.744 | 0.007.400 | 00.000.744 | 105.000 | 00.004.744 | 0.500.000 | |
| | 7,333,560 | 10,834,783 | 5,954,560 | 8,756,741 | 3,807,100 | 36,686,744 | 125,000 | 33,061,744 | 3,500,000 | |
| SOURCE OF FUNDS - ANNUAL | 05.000 | 45.000 | | 15.000 | | TOTAL | | | | |
| OPERATING | 35,000 | 45,000 | | 45,000 | | 125,000 | | | | |
| RESERVES | 7,298,560 | 7,289,783 | 5,954,560 | 8,711,741 | 3,807,100 | 33,061,744 | | | | |
| DEBENTURE SALES | | 3,500,000 | | | | 3,500,000 | | | | |
| OTHER | | | | | | | | | | |
| | 7,333,560 | 10,834,783 | 5,954,560 | 8,756,741 | 3,807,100 | 36,686,744 | | | | |
| | | | | | | | | | | |
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| | | CAPITAL | _ EXPENDITURE (Mark I | Priority 1, 2, 3, etc.) | | | | SOURCE (| OF FUNDS | |
|--|------------|------------|--------------------------|-------------------------|------------|-----------------|------------|------------|-----------------|---------|
| | 2025 | 2026 | 2027 | 2028 | 2029 | TOTAL | Operating | Reserves | Debenture Sales | Other |
| RANSPORTATION SERVICES | | | | | | | | | | |
| DRAINAGE | 4,925,000 | 19,582,000 | 5,999,000 | 2,707,000 | 9,595,000 | 42,808,000 | | 12,116,760 | 30,691,240 | |
| FLEET SERVICES | | | | | | | | | | |
| Fleet Additions | | | | | | | | | | |
| Garage Equipment | 80,000 | 21,000 | 41,500 | 23,000 | 24,000 | 189,500 | | 189,500 | | |
| Off Road Equipment Replacements | 5,040,700 | 52,000 | 688,500 | 3,679,100 | 792,200 | 10,252,500 | | 10,252,500 | | |
| Transit Bus Replacements | 2,260,000 | 3,193,200 | 3,258,900 | 457,300 | 1,630,200 | 10,799,600 | | 10,799,600 | | |
| Vehicle Replacements Greater than 1 Ton | 2,951,400 | | 3,173,100 | 2,218,000 | 1,141,000 | 9,483,500 | | 9.483.500 | | |
| Vehicle Replacements Less than or Equal to 1 Ton | 1,317,000 | 184,500 | 406,400 | 111,500 | 485,000 | 2,504,400 | | 2,504,400 | | |
| Vehicle Attachments | | 125,000 | | , | 54,500 | 179,500 | | 179,500 | | |
| STREETS SIDEWALKS LANES | | | | | | | | | | |
| Active Transportation | 800,000 | 150,000 | | | | 950,000 | | 950,000 | | |
| Downtown Improvements | | | | | | 500,000 | | 000,000 | | |
| Intersection Improvements | 2,979,250 | | | | | 2,979,250 | | 1,226,750 | | 1,752,5 |
| New Sidewalks | 300,000 | 565,000 | 300,000 | 40,000 | 835,000 | 2,040,000 | 815,000 | 1,225,000 | | 1,102,0 |
| Street Construction | 000,000 | 250,000 | | +0,000 | 000,000 | 250,000 | 010,000 | 250,000 | | |
| Street Preservation | 2,525,000 | 2,675,000 | 2,525,000 | 2,525,000 | 2,525,000 | 12,775,000 | 5,125,000 | 7,650,000 | | |
| Street Reconstruction | 2,500,000 | 2,073,000 | 2,900,000 | 6,907,000 | 3,300,000 | 15,607,000 | 7,707,000 | 7,900,000 | | |
| | 2,000,000 | | 2,300,000 | 0,307,000 | 3,300,000 | 13,007,000 | 1,101,000 | 7,900,000 | | |
| AIRPORT | 675,000 | 446,000 | 95,000 | 440,000 | 250,000 | 1,906,000 | 6,000 | 1,505,750 | | 394,2 |
| TRANSIT | | 10,000 | 165,000 | | 165,000 | 340,000 | | 340,000 | | |
| RECREATION & CULTURAL SERVICES | | | | | | | | | | |
| Andrews Field | 30,000 | 100,000 | 225,000 | 35,000 | 295,000 | 685,000 | | 685,000 | | |
| Cultural Hub | | | | | | | | | | |
| Centennial Auditorium | 50,000 | 50,000 | 50,000 | 50,000 | | 200,000 | | 200,000 | | |
| Golf Course | 40,000 | | | | | 40,000 | | 20,000 | | 20,0 |
| Other Parks, Playgrounds and Pools | 60,000 | 140,000 | 90,000 | 80,000 | 70,000 | 440,000 | 60,000 | 380,000 | | |
| Parks Plan | 100,000 | 650,000 | 1,425,000 | 250,000 | 400,000 | 2,825,000 | | 2,825,000 | | |
| River Corridor | 100,000 | | | | | 100,000 | | 100,000 | | |
| Sportsplex | 60,000 | 3,328,000 | 4,407,000 | 86,000 | 65,000 | 7,946,000 | | 646,000 | 7,300,000 | |
| | | | | | | | | | | |
| | 26,793,350 | 31,521,700 | 25,749,400 | 19,608,900 | 21,626,900 | 125,300,250 | 13,713,000 | 71,429,260 | 37,991,240 | 2,166, |
| SOURCE OF FUNDS - ANNUAL | | | | | | TOTAL | | | | |
| OPERATING | 1,500,000 | 1,263,500 | 1,500,000 | 5,787,000 | 3,662,500 | 13,713,000 | | | | |
| RESERVES | 19,126,600 | 11,076,200 | 15,825,400 | 12,177,900 | 13,223,160 | 71,429,260 | | | | |
| DEBENTURE SALES | 4,000,000 | 19,182,000 | 8,424,000 | 1,644,000 | 4,741,240 | 37,991,240 | | | | |
| OTHER | 2,166,750 | | | | | 2,166,750 | | | | |
| | 26,793,350 | 31,521,700 | 25,749,400 | 19,608,900 | 21,626,900 | 125,300,250 | | | | |
| Departmental Use Only | | Adop | ted by Resolution of Cou | ncil | | | | | | |
| | | | | 20 | Не | ad of Council | | | | |
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| | | CAPIT | AL EXPENDITURE (Mar | k Priority 1, 2, 3, etc.) | | | | SOURCE | OF FUNDS | |
|--|------------|------------|---------------------|---------------------------|------------|-------------|-----------|------------|-----------------|---------|
| | 2025 | 2026 | 2027 | 2028 | 2029 | TOTAL | Operating | Reserves | Debenture Sales | Other |
| ATER AND SEWER SERVICES | | | | | | | | | | |
| | | | | | | | | | | |
| Meter Reading Equipment | | | | | 1,226,000 | 1,226,000 | | 1,226,000 | | |
| New Wastewater Sewers | | | | | | | | | | |
| New Watermains | 1,150,000 | | | | | 1,150,000 | | 1,150,000 | | |
| Operations Equipment | 235,000 | 111,000 | 35,000 | | 21,000 | 402,000 | | 402,000 | | |
| Utility Services Street Reconstruction | | | | | | | | | | |
| Wastewater Main Rehabilitation | 1,235,000 | | 320,000 | 790,000 | 375,000 | 2,720,000 | | 2,720,000 | | |
| Wastewater Treatment Facility | 12,565,000 | 1,885,000 | 350,000 | 875,000 | 2,930,000 | 18,605,000 | | 5,815,000 | 11,315,000 | 1,475, |
| Water Treatment Facility | 1,430,000 | 200,000 | 1,850,000 | 2,990,000 | 14,750,000 | 21,220,000 | | 10,370,000 | 10,850,000 | |
| Water Treatment Facility Expansion | 43,900,000 | 49,900,000 | 32,273,000 | 1,000,000 | | 127,073,000 | | | 44,964,651 | 82,108, |
| Watermain Replacement Program | 1,425,000 | 1,410,000 | | 1,970,000 | 2,400,000 | 7,205,000 | | 7,205,000 | | |
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| | 61,940,000 | 53,506,000 | 34,828,000 | 7,625,000 | 21,702,000 | 179,601,000 | | 28,888,000 | 67,129,651 | 83,583, |
| SOURCE OF FUNDS - ANNUAL | | | • | | | TOTAL | | | | |
| OPERATING | | | | | | | | | | |
| RESERVES | 6,185,000 | 2,671,000 | 2,555,000 | 5,875,000 | 11,602,000 | 28,888,000 | | | | |
| DEBENTURE SALES | 25,860,650 | 18,017,650 | 12,127,021 | 1,024,330 | 10,100,000 | 67,129,651 | | | | |
| OTHER | 29,894,350 | 32,817,350 | 20,145,979 | 725,670 | .,, | 83,583,349 | | | | |
| | 61,940,000 | 53,506,000 | 34,828,000 | 7,625,000 | 21,702,000 | 179,601,000 | | | | |
| | 01,010,000 | 00,000,000 | 01,020,000 | .,020,000 | 21,102,000 | | | | | |
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(City Manager/CAO)

Municipality of The City of Brandon

For the Year Ending 31 December 2024

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| ESERVE NAME | | | | |
| Accommodation Tax | 200,000 | 1,161,793 | | |
| Active Transportation | 570,445 | 570,445 | 525,753 | 100,000 |
| Affordable Housing | | 17,900 | 300,000 | |
| Airport Improvement | 231,122 | 247,571 | 220,893 | 283,047 |
| Ambulance | | | | |
| Andrews Field | 65,000 | 65,000 | 90,000 | 90,000 |
| ARM Building | | | | |
| Brandon Municipal Airport | | | | |
| 8th Street Bridge | | | | |
| Capital Development | 35,000 | 35,000 | 35,000 | 135,000 |
| Centennial Auditorium | 25,000 | 25,000 | 25,000 | 25,000 |
| COVID | | | , | |
| COVID - Transit | | | | |
| Civic Services Complex | | | | |
| Clare Avenue Extension | + | | | |
| Cumulative Benefits | | | | |
| | 52,156 | 18,559 | 26,078 | 1,000,000 |
| Development Charge Drainage Network Development Charge Transportation Network | 369,438 | | | |
| | | 130,313 | 184,719 | 1,500,000 |
| Disposal Site (Sanitation) | 313,300 | 253,444 | 245,980 | 495,980 |
| E911 Equipment | 35,000 | 35,000 | 60,000 | 60,000 |
| Elections | 15,000 | 15,000 | 15,000 | 15,000 |
| Fire Fighting Equipment | (70.000) | (=0.000 | | |
| Fire Vehicles | 176,930 | 176,930 | 294,545 | 294,545 |
| Fiscal Contingency Reserve | | 1,375,759 | 8,598 | |
| Flood Control | | 146,096 | | 100,000 |
| Gas Tax | 2,868,465 | 2,893,465 | 2,868,465 | 2,868,465 |
| Land Acquisition | 325,971 | 530,416 | 210,000 | 210,000 |
| Landfill Closure / Post Closure | 157,000 | 153,167 | 182,130 | 182,130 |
| Large Event | | 169,728 | | |
| Library / Arts Building | 15,000 | 15,000 | 15,000 | 15,000 |
| Machinery and Equipment | 1,607,369 | 1,635,322 | 2,555,113 | 5,298,967 |
| Municipal Building | | | | |
| Municipal Building Maintenance | 508,321 | 508,321 | 435,658 | 658,697 |
| Office Equipment | 3,000 | 3,000 | 3,000 | 3,000 |
| Parks | 150,000 | 192,211 | 300,000 | 150,000 |
| Perpetual Care | 80,800 | 83,509 | 84,000 | 87,000 |
| Planning Projects | | | | |
| Police Equipment | 330,000 | 330,100 | 680,000 | 380,000 |
| Police Vehicles | 373,508 | 408,833 | 391,496 | 397,935 |
| Professional Fees | , | , | , | , |
| Protective Services Buildings | | | | |
| Recreation Centre | 55,000 | 55,000 | 55,000 | 55,000 |
| Signage | 10,000 | 10,000 | 10,000 | 10,000 |
| Snow Clearing | 10,000 | 10,000 | 10,000 | 10,000 |
| Sportsplex | 400,000 | 455,500 | | 400,000 |
| Storm Sewer | 565,000 | 435,300 565,000 | 665,000 | 2,400,000 |
| | | | | |
| Technology | 210,000 | 210,000 | 210,000 | 210,000 |
| Traffic Control Devices | 404.000 | 404.000 | 1 1 40 005 | 1 007 471 |
| Transit Equipment | 431,062 | 431,062 | 1,148,085 | 1,007,478 |
| Transit Gas Tax | 486,888 | 486,888 | 486,888 | 507,09 |

10,665,774 13,410,332 12,331,401

18,939,338

Municipality of The City of Brandon

For the Year Ending 31 December 2024

| RESERVE NAME | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| | 0.000.000 | 0.000.000 | 0.000.000 | 4.450.400 |
| Water Distribution | 2,000,000 | 2,000,000 | 3,000,000 | 4,158,189 |
| Development Charge Water Treatment | 98,036 | 70,868 | 50,385 | 1,000,000 |
| Development Charge Water Network Infrastructure | 179,507 | 63,434 | 92,258 | 500,000 |
| | | | | |
| Wastewater Distribution | 1 267 502 | 1 422 072 | 2 052 204 | 2 601 641 |
| | 1,367,593 | 1,432,972 | 2,953,204 | 3,691,641 |
| Development Charge Wastewater Treatment | 125,217 | 107,450 | 64,355 | 1,000,000 |
| Development Charge Wastewater Network Infrastructure | 569,806 | 186,031 | 292,850 | 1,500,000 |
| | | | | |
| Mitigation & Preparedness | | | | |
| Office Equipment | 3,000 | 3,000 | 3,000 | 3,000 |
| | ++ | | | |
| | | | | |

Cumulative Benefits

TOTAL RESERVE APPROPRIATIONS - to page 6

4,343,159 3,863,756 6,456,052

11,852,830

Municipality of The City of Brandon

For the Year Ending 31 December 2024

CAPITAL EXPENDITURES - BORNE BY GENERAL FUND

| PROJECT / ITEM | DEPARTMENT | |
|--|----------------------|-----------|
| Police Detention Expansion Project | Police | 3,505,820 |
| MRF Building Rehabilitation | Sanitation | 100,000 |
| Parks Complex Electrical Panel Replacement | Building Maintenance | 15,000 |
| Parks Complex Ventilation, Exhaust & Gas | Building Maintenance | 30,000 |
| Detector Installation | | |
| Airport Backup Heat Source | Building Maintenance | 10,000 |
| 26th St Road Reconstruction | Engineering | 325,000 |
| Street Preservation | Engineering | 1,025,000 |
| Sidewalk Replacement - Louise Ave 18th to 20th | | 150,000 |

Total - Capital Borne by General Fund - to page 13

\$5,160,820

Municipality of The City of Brandon

For the Year Ending 31 December 2024

CAPITAL EXPENDITURES - BORNE BY UTILITY FUND

PROJECT / ITEM

DEPARTMENT

Water Revenue

Wastewater Revenue

| SCHEDULE § | 5 |
|------------|---|
|------------|---|

For the Year Ending 31 December 2024

CAPITAL EXPENDITURES - BORNE BY GENERAL RESERVES

| RESERVE | ITEM | |
|---|---|---|
| | | |
| AIRPORT RESERVES: Airport Improvement Reserve | Airport Equipment Airside Pavement Rehabilitation Airport Buildings & Grounds Refueling Area & Compass Rose Paving | 39,500 250,000 40,000 250,000 |
| DISASTER MITIGATION RESERVES: Diking & Flood Control Reserve | Flood Protection Rehabilitation | 100,000 |
| EMERGENCY SERVICES RESERVES: E-911 Equipment Reserve | Call Taking Hardware Refresh | 175,000 |
| Firefighting Equipment Reserve | Thermal Imaging Camera Turnout Gear Washer | 15,000 22,000 |
| Police Equipment Reserves | Call Taking Hardware Refresh Police Equipment Police Fleet Additions | 175,000 885,673 181,837 |
| FACILITIES RESERVES: | | 1 |
| Centennial Auditorium Reserve | Facility Upgrades Sound System Upgrade | 60,000 125,000 |
| Library Arts Building Reserve | Conceptual Design Completion Facilty Exterior Maintenance | 15,000 90,000 |
| Municipal Building Maintenance Reserve | A.R. McDiarmid Civic Complex City Hall Civic Services Complex | 345,000 95,000 20,000 |
| Protective Services Building Reserve | Firehall #1 | 50,000 |
| FLEET RESERVES: | | I |
| Fire Vehicles Reserve | Fire Vehicles Replacements | 34,150 |
| Machinery & Equipment Reserve | Off Road Vehicle Replacements Vehicles - 1 ton and less Replacements Vehicles - Greater than 1 ton Replacements | 1,793,640 522,800 3,770,944 |
| Police Vehicle Reserve | Police Vehicles Replacements | 894,633 |
| Transit Equipment Reserve | Transit Buses | 2,267,400 |
| Transit Gas Tax Reserve | Transit Buses | 1,825,100 |
| IT/OFFICE RESERVES: Office Equipment Reserve | Councillor's Meeting Room Tables Digital Mail Machine | 10,000 20,000 |
| Technology Reserve | Fibre Optic Network Expansion Server Upgrades & Replacements | 450,000 260,000 |
| LAND DRAINAGE RESERVES: Storm Sewer Reserve | LDS Lining Manhole Rehabilitation Southeast Drainage Upgrades Design Storm Sewer Condition Assessment | 300,000 100,000 325,000 250,000 |

| ar Ending 31 December 2024 ESERVES (cont'd) ITEM ward Cemetery Expansion Design Downtown Sidewalk Preservation Northend Outdoor Rink Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements River Corridor Recreation Upgrades | 15,757,670 30,000 150,000 54,569 300,000 212,500 54,569 1,200,000 60,000 |
|---|--|
| ESERVES (cont'd) ITEM ward Cemetery Expansion Design Downtown Sidewalk Preservation Northend Outdoor Rink Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 30,000 150,000 54,565 300,000 212,500 54,565 1,200,000 60,000 |
| ITEM ward Cemetery Expansion Design Downtown Sidewalk Preservation Northend Outdoor Rink Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 30,000 150,000 54,565 300,000 212,500 54,565 1,200,000 60,000 |
| ward Cemetery Expansion Design Downtown Sidewalk Preservation Northend Outdoor Rink Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 30,000 150,000 54,565 300,000 212,500 54,565 1,200,000 60,000 |
| Cemetery Expansion Design Downtown Sidewalk Preservation Northend Outdoor Rink Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 30,000 150,000 54,565 300,000 212,500 54,565 1,200,000 60,000 |
| Downtown Sidewalk Preservation Northend Outdoor Rink Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 150,000 54,563 300,000 212,500 54,563 1,200,000 60,000 |
| Downtown Sidewalk Preservation Northend Outdoor Rink Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 150,000 54,563 300,000 212,500 54,563 1,200,000 60,000 |
| Northend Outdoor Rink Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 54,563 300,000 212,500 54,563 1,200,000 60,000 |
| Pacific Park Washrooms Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 300,00 212,50 54,56 1,200,00 60,00 |
| Playground Replacements Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 212,50 54,56 1,200,00 60,00 |
| Northend Outdoor Rink Park Community Centre Parks Equipment Playground Replacements | 54,56 1,200,00 60,00 |
| Park Community Centre Parks Equipment Playground Replacements | 1,200,00 60,00 |
| Parks Equipment Playground Replacements | 60,00 |
| Playground Replacements | |
| | 0 / 0 = 0 |
| River Corridor Recreation Upgrades | 212,50 |
| | 600,00 |
| Cemetery Upgrades | 15,00 |
| Golf Course Upgrades | 27,50 |
| Arena & Ice Plan Upgrades | 450,72 |
| Sportsplex Pool Upgrades | 78,50 |
| Sportsplex Facility Upgrades | 320,00 |
| | |
| Land Acquisitions | 465,00 |
| | |
| Cell Construction | 800,00 |
| Landfill System Upgrades | 40,00 |
| Collection System Equipment | 95,00 |
| | |
| Active Transportation Preservation | 100,00 |
| Northend Active Transportation Upgrades | 100,00 |
| Active Transportation Preservation | 61,00 |
| • | 75,00 |
| | 31,30 |
| Road Reconstruction | 4,275,00 |
| Intersection Improvements | 675,75 |
| Street Preservation | 1,500,00 |
| Sidewalk Replacements | 265,00 |
| Sidewalk Preservation | 150,00 |
| Traffic Signal Upgrades | 75,00 |
| | |
| Road Reconstruction | 735,00 |
| | <text><text><text><text><text><text></text></text></text></text></text></text> |

| SCHEDULE 6 | | | |
|--|--------------------------------------|-----------|--|
| Municipality of The City of Brandon | | | |
| For the Year Ending 31 December 2024 | | | |
| CAPITAL EXPENDITURES - BORNE BY UTILITY RESERVES | | | |
| RESERVE | ITEM | | |
| WASTEWATER RESERVES: | | | |
| Wastewater Reserve | Wastewater Collection Rehabilitation | 2,172,300 | |
| | Wastewater Treatment Facilities | 3,151,000 | |
| WATER RESERVES: | | | |
| Water Reserve | Watermain Replacements | 3,425,000 | |
| | New Watermains Completion | 10,000 | |
| | Utility Equipment Replacement | 138,000 | |
| | Water Distribution Rehabilitation | 150,000 | |
| | Water Treatment Facility | 1,328,000 | |
| | Water Treatment Facility Expansion | 425,000 | |
| DEVELOPMENT CHARGE UTILITY RESERVES: | | | |
| DC Wastewater Network Infrastructure Reserve | Wastewater Sewer Replacements | 100,000 | |
| DC Water Network Infrastructure Reserve | Check Valve Installations | 75,000 | |

\$10,974,300

For the Year Ending 31 December 2024

GENERAL RESERVES - TRANSFERS TO GENERAL OPERATING FUND

PROJECT / ITEM

Active Transportation Reserve Allocation Accommodation Tax Grants Brandon First Funding **Keystone Centre Funding** Affordable Housing Development Grant Affordable Housing Incentive Program Affordable Housing Programmer Position Asset Management Consulting Backlane Security Lighting Program Development Charges Rate Study and By-law Update Solar Pathway Lighting Specification Standards Update GIS & Related Software Municipal Building Maintenance Allocation Brandon Downtown Biz Grant Brandon Downtown Development Corp. Funding Fiscal Contingency Reserve Allocation **Potential Severance Liabilities** Affordable Housing Reserve Allocation Storm Sewer Reserve Allocation Highway Signage Upgrade Municipal Building Maintenance Allocation **Tree Planting Gopher Control General Operating** City Plan Fossil Fuels in Fleets Study Land Drainage Model Updates Resident Home Drainage Assistance Program **Council Chamber Microphone Replacement** Transit Route Planning

RESERVE

| 8th Street Bridge Replacement | 525,753 |
|-------------------------------|---------|
| Accommodation Tax Reserve | 143,185 |
| Accommodation Tax Reserve | 80,000 |
| Accommodation Tax Reserve | 862,806 |
| Affordable Housing Reserve | 300,000 |
| Affordable Housing Reserve | 200,000 |
| Affordable Housing Reserve | 100,000 |
| Capital Development | 100,000 |
| Capital Development | 15,000 |
| Capital Development | 100,000 |
| Capital Development | 25,000 |
| Capital Development | 20,000 |
| Civic Services Complex | 17,500 |
| Covid Restart General | 50,000 |
| Covid Restart General | 50,000 |
| Covid Restart General | 8,598 |
| Cumulative Benefits | 75,000 |
| Fiscal Contingency Reserve | 300,000 |
| Fiscal Contingency Reserve | 100,000 |
| Highway Signage | 11,349 |
| Municipal Building Reserve | 9,461 |
| Parks | 75,000 |
| Parks Reserve | 25,000 |
| Perpetual Care | 121,916 |
| Planning Projects | 7,273 |
| Professional Fees | 72,500 |
| Storm Sewer Reserve | 200,000 |
| Storm Sewer Reserve | 50,000 |
| Technology Reserve | 5,300 |
| Transit Equipment Reserve | 100,644 |
| | |

\$3,751,285

Municipality of The City of Brandon

For the Year Ending 31 December 2024

UTILITY RESERVES TRANSFERS TO UTILITY OPERATING FUND

PROJECT / ITEM

RESERVE

Southwest Water Servicing Plan Sump Pump / Back Valve Program DC Water Network Reserve Mitigation & Preparedness Reserve 200,000 97,702

Total - Reserve Transfers to Utility Operating Fund - to page 13

\$297,702

